



#### Results

\_\_\_

- Group Net Profit After Tax of \$1,075m (up 3.6%)
- Group top line growth 3.6%
- UITR 12% for 2H17 (2016: 10.6%)
- Dividend of 73c (up 7.4%)
- Cash ROE of 8.4% (2016: 8.2%)



#### Highlights

- Refreshed strategy and 'One Suncorp' model in place
- Delivering customer growth and a focus on digital
- Customers are experiencing the Marketplace deliverables
- Creating Shareholder value with Aggregate Reinsurance Program
- More resilient Suncorp for a sustainable future



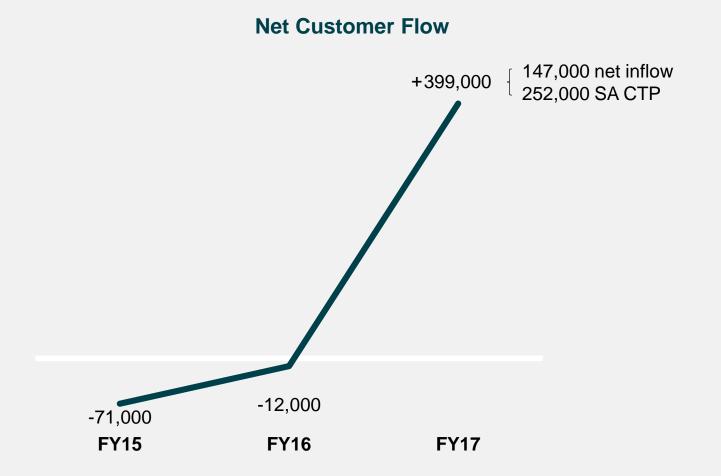
### 1. Refreshed strategy and 'One Suncorp' model in place

Purpose Create a better today Be the destination for the moments that matter Vision **Priorities** Maintain Elevate the Create the Inspire our momentum Marketplace people customer and grow One Suncorp Business model



#### 2. Delivering customer growth through refreshed strategy

\_\_\_

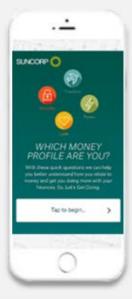


#### **Increased Digital Usage**

AAMI SmartPlates app



Money Profiles app



34,000 users

3. Customers are experiencing the Marketplace Deliverables

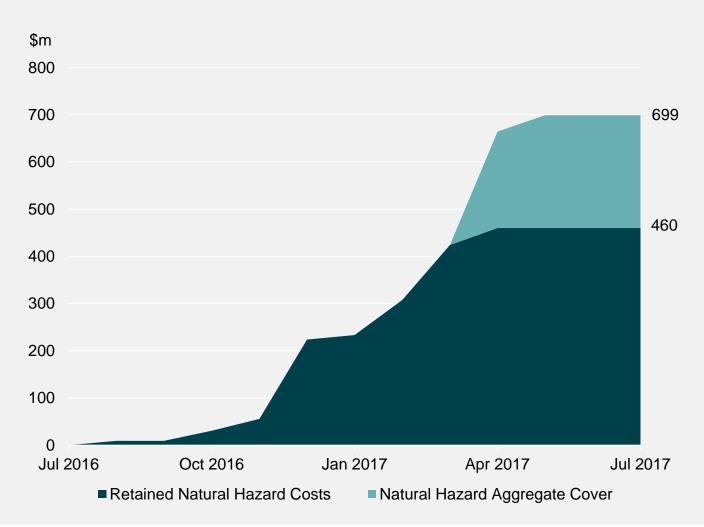
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- Concept Stores
- New branding and logo
- New AAMI and Suncorp Apps
- Launched annuities and health solutions
- Capturing the opportunity



#### 4. Creating Shareholder Value with Aggregate Reinsurance Program





- Significant NPAT benefit
- Capital benefit
- Cover extended into FY18



5. More Resilient Suncorp for a Sustainable Future

\_\_\_\_

- Top line growth and investment for the future
- Dividend and capital
- Re-alignment of investment portfolio
- Re-insurance
- Additional expertise



#### Create a Better Today

\_\_\_\_

#### **Business Improvement Program**

"Owner's Mindset"

- Digitisation of customer experience
- Sales and Service channel optimisation
- End-to-end process improvement
- Claims supply chain re-design
- Smarter procurement

Material benefits in FY19 and FY20 with minor net benefits in FY18

#### **Marketplace Acceleration**

"Faster and Sooner"

- Single digital customer experience (app)
- Roll-out of brand refresh
- Journeys and Integrated Offers
- Third Party partnerships
- Reward and recognition program

Bring forward additional investment with no impact on dividends



#### Result overview

- Group top line growth of 3.6%
- Function NPAT up 4.0%
- Cash earnings up 5.1%
- Dividend up 7.4%
- Amortisation increase due to Autosure divestment

	FY17 (\$m)	FY16 (\$m)	Change (%)
Insurance (Australia)	723	558	29.6
Banking & Wealth	400	418	(4.3)
New Zealand	82	183	(55.2)
NPAT from functions	1,205	1,159	4.0
Other	(60)	(70)	(14.3)
Cash earnings	1,145	1,089	5.1
Acquisition Amortisation	(70)	(51)	37.3
Reported NPAT	1,075	1,038	3.6
Full year dividend	73 cps	68 cps	7.4



10

# Insurance (Australia) NPAT

- NPAT up 29.6% to \$723 million
- GWP growth of 3.9%
- Reported ITR of 12.9%
- Natural hazards \$655 million (FY16: \$720 million)
- Reserve releases of \$301 million (FY16: \$348 million)
- Underlying investment yield of 2.5%

	FY17 (\$m)	FY16 (\$m)	Change (%)
Gross written premium	8,111	7,803	3.9
Net earned premium	7,072	6,893	2.6
Net incurred claims	(4,923)	(5,099)	(3.5)
Operating expenses	(1,442)	(1,411)	2.2
Investment income - insurance funds	205	236	(13.1)
Insurance trading result	912	619	47.3
General Insurance profit after tax	689	490	40.6
Life Insurance profit after tax	34	68	(50.0)
Insurance (Australia) NPAT	723	558	29.6

# Gross Written Premiums

- Home & Motor return to positive unit growth with 3% to 5% price increases
- Commercial underwriting discipline with some positive pricing momentum
- CTP growth from SA entry and NSW price increases

	FY17 (\$m)	FY16 (\$m)	Change (%)
Motor	2,634	2,568	2.6
Home	2,233	2,193	1.8
Commercial	1,543	1,577	(2.2)
Compulsory third party	1,404	1,215	15.6
Workers compensation and other	297	250	18.8
Total Gross Written Premium	8,111	7,803	3.9

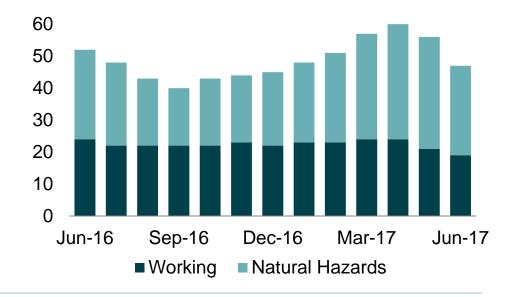


#### Claims

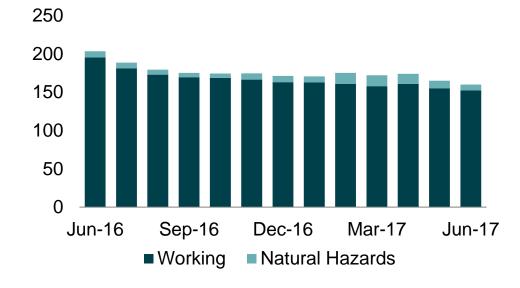
\_\_\_\_

- Net incurred claims down 3.5%
- Lower natural hazard claims
- Operational metrics for Home and Motor working claims have returned to sustainable levels
- Strong claims performance across NSW CTP
- \$423 million of events >\$5 million
- NHAP renewed

### Home active claims volumes ('000)



## Motor active claims volumes ('000)

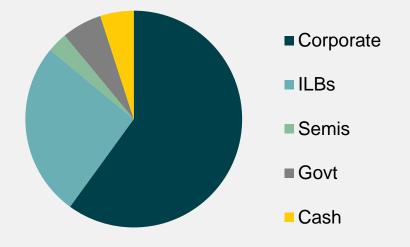




#### Investments

#### **Insurance funds \$9.2 billion**

- Investment income of \$205 million (FY16: \$236 million)
- \$120 million MTM loss from an increase in risk-free rates
- \$43 million MTM gain from narrowing credit spreads
- \$52 million MTM gain from outperformance of ILBs
- 2.5% annualised underlying return

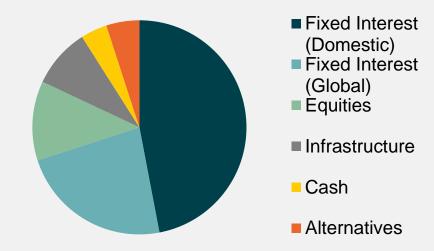


#### Shareholders' funds \$2.7 billion

Investment income of \$98 million (FY16: \$80 million)

**FY17 RESULTS** 

- 3.7% annualised return
- Returns driven by improving equity markets and narrowing credit spreads, offset by MTM from rising bond yields





## Life Insurance NPAT

- Stable underlying profits
- Subdued new business volumes reflecting challenging market conditions
- Optimisation program to deliver improved profitability
- Strategic review continuing

	FY17 (\$m)	FY16 (\$m)	Change (%)
Planned profit margin release	19	15	26.7
Experience	(6)	19	n/a
Other and investments (1)	40	19	110.5
Underlying profit after tax	53	53	-
Market adjustments	(19)	15	n/a
Life Insurance NPAT	34	68	(50.0)
In-force annual premium	806	813	(0.9)
Total new business	62	74	(16.2)

<sup>(1)</sup> Other includes benefits from a group profit share arrangement in prior years and positive experience from previous repricing



# Banking & Wealth NPAT

- Total lending up 1.9%
- Annualised second half lending growth of 4.2%
- Improved credit quality
- Stable funding profile
- Strong capital & balance sheet
- Completion of Super
   Simplification Program

	FY17 (\$m)	FY16 (\$m)	Change (%)
Net interest income	1,131	1,129	0.2
Net non-interest income	76	88	(13.6)
Operating expenses	(636)	(639)	(0.5)
Profit before impairment losses	571	578	(1.2)
Impairment losses	(7)	(16)	(56.3)
Income tax	(168)	(169)	(0.6)
Banking profit after tax	396	393	8.0
Wealth profit after tax	4	25	(84.0)
Banking & Wealth NPAT	400	418	(4.3)



### New Zealand NPAT

- GWP grew 6.3%, driven by Home and Motor
- Kaikoura earthquake and reinsurance reinstatement net NPAT impact of NZ\$36 million
- Motor claims cost inflation across the industry

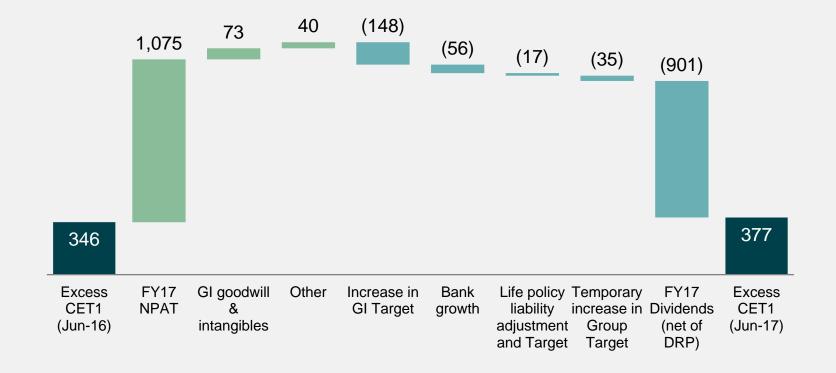
	FY17 (NZ\$m)	FY16 (NZ\$m)	Change (%)
Gross written premium	1,424	1,339	6.3
Net earned premium	1,163	1,139	2.1
Net incurred claims	(735)	(612)	20.1
Operating expenses	(387)	(369)	4.9
Investment income – insurance funds	14	20	(30.0)
Insurance trading result	55	178	(69.1)
General Insurance profit after tax	47	147	(68.0)
Life Insurance profit after tax	40	53	(24.5)
New Zealand NPAT	87	200	(56.5)



**FY17 RESULTS** 

#### Capital position

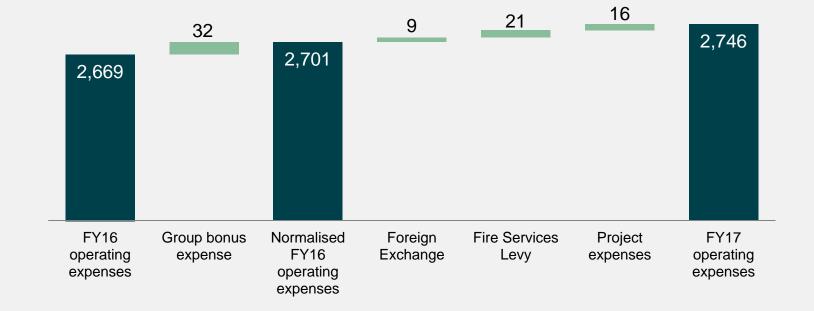
- CET1 excess of \$377 million
- GI changes in targets and increased Asset Risk Charges
- Bank growth in risk weighted assets offset by RMBS issuance
- Capital release from Autosure disposal





### Operating expenses

- Operating expenses up 2.9%
- Direct expense base maintained at around \$2.7 billion for the past 4 years
- Business Improvement Program to reduce operating and claims expenses from FY19







#### Medium term targets

- Broadening of customer relationships
- Improving underlying NPAT
- Sustainable ROE of at least 10%, which implies an underlying ITR of at least 12%
- Maintaining a dividend payout ratio of 60% to 80% of cash earnings and returning surplus capital to shareholders





#### **Priorities**

\_\_\_\_

- Elevate the Customer
- Create the Marketplace
- Maintain momentum and grow
- Inspire our people



### Highlights

- Refreshed strategy and 'One Suncorp' model in place
- Delivering customer growth and a focus on digital
- Customers benefiting from roll out of Marketplace deliverables
- Creating Shareholder value with Aggregate Reinsurance Program
- More resilient Suncorp for a sustainable future





Financial Results for the full year ended 30 June 2017

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Data Pack

DATA PACK RELEASE DATE 3 AUGUST 2017

SUNCORP GROUP LIMITED ABN 66 145 290 124



#### Suncorp Group

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Leading financial services brands in Australia and New Zealand



























Top 20 ASX listed company

\$19 billion market capitalisation at 30 June 2017

\$97 billion in group assets

13,400 employees in Australia and New Zealand

Approximately 9 million customers

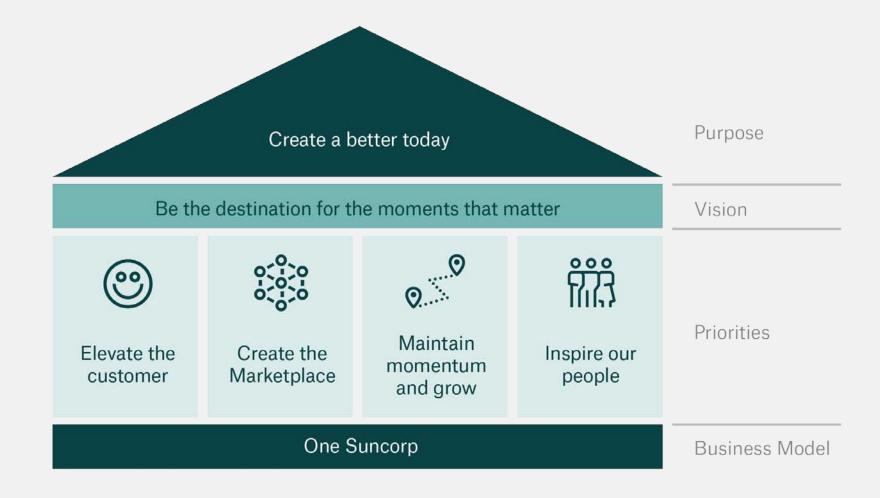
End-to-end ownership of brands



FY17 RESULTS

DATA PACK

#### Strategy

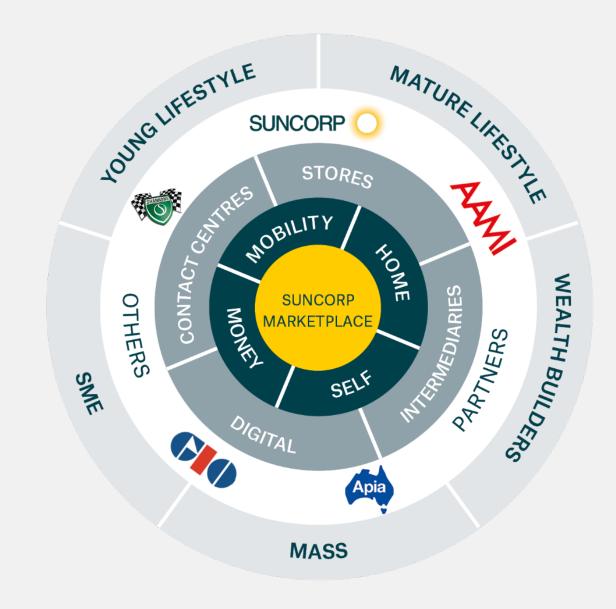




#### Elevating the Customer

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- Making the experience easy for customers
- Connecting customers to the Suncorp Marketplace
- Developing integrated solutions and customer journeys





# Elevating the Customer and Creating the Marketplace







Design connected solutions and services



Develop the partner ecosystem

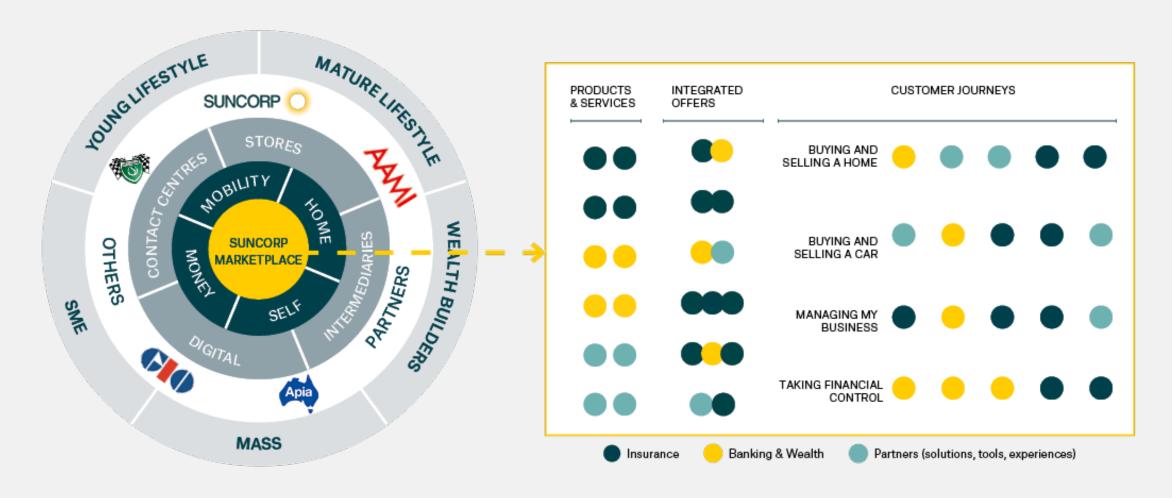


Differentiate our brands (individually strong and deliver value when connected)

27



#### Building the Suncorp Marketplace





# Designing end-to-end customer journeys

#### **Opportunity**

- 3.3 million home owners
- 5.6 million vehicle owners
- 700,000 small business customers



#### **From**

- Unconnected range of products and brands
- Winning customers at the end of a purchase
- Competing only where we manufacture

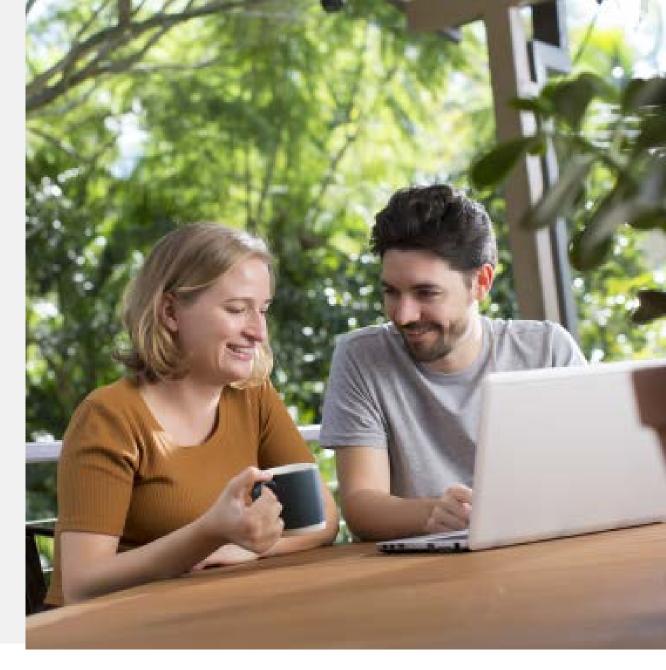
#### To

- Seamless connection of solutions and brands
- Winning customers early within a purchase
- Engaging partners to compete in new areas



#### Marketplace priorities

- Build intuitive digital experience for our customers and partners
- Execute loyalty and differentiated service levels
- Enhance sales and service productivity
- Connect Intermediaries to the Marketplace to deepen relationships
- Continue to deliver integrated customer journeys





### Key metrics

OUR **BUSINESS PERFORMANCE** 

**OUR PEOPLE AND** SOCIETY

Women in

leadership

OUR **ENVIRONMENT** 

Net profit after tax

equity

Customer

satisfaction across

our consumer brands

Cash return on Investment in local average shareholders' communities

Engagement of our people

Reduction in greenhouse gas emissions

Reduction in fuel used in company vehicles

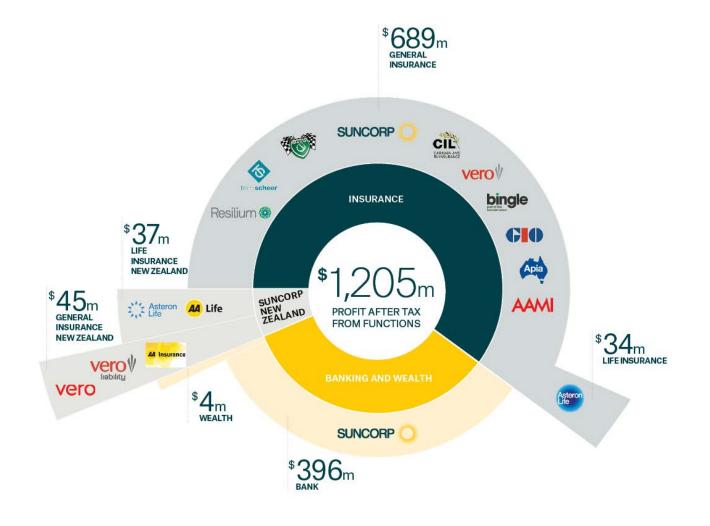
Reduction in air travel

**SUNCORP** 

**FY17 RESULTS** 

DATA PACK

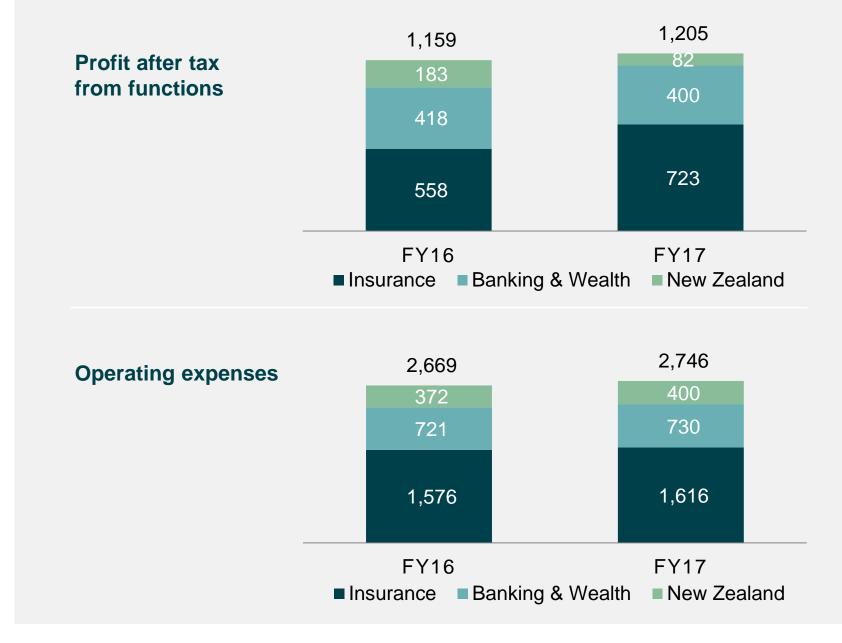
# Profit after tax from functions (\$m)





# Profit and operating expenses







#### Dividends (cps)

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- 73 cent total ordinary dividend, up 7.4%
- Cash earnings payout ratio of 81.9%





FY17 RESULTS

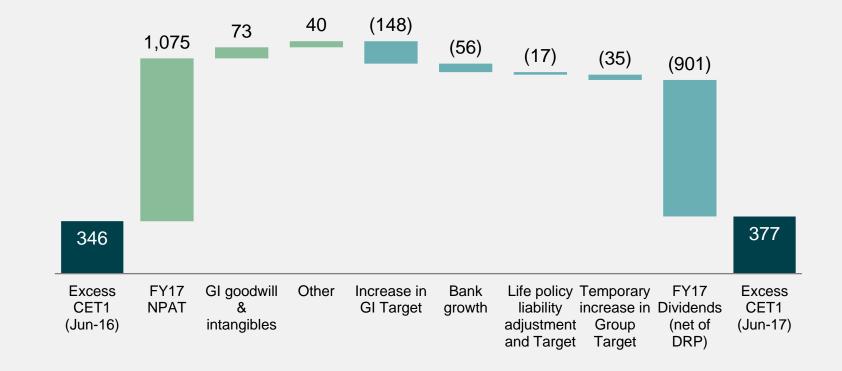
### Capital position (\$m)

	As at 30 June 2017					
	GI	Bank	Life	SGL, Corp Services & Consol	Total	Total as at 30 Jun 2016
CET1	3,115	2,963	461	86	6,625	6,338
CET1 Target	2,593	2,809	335	35	5,772	5,552
Excess to CET1 Target (pre div)	522	154	126	51	853	786
Group Dividend					(476)	(440)
Group Excess to CET1 Target (ex div)					377	346
Common Equity Tier 1 Ratio	1.32x	9.23%	2.00x			
Total Capital	4,180	4,685	561	86	9,512	8,860
Total Capital Target	3,535	3,933	397	15	7,880	7,743
Excess to Target (pre div)	645	752	164	71	1,632	1,117
Group Dividend					(476)	(440)
Group Excess to Target (ex div)					1,156	677
Total Capital Ratio	1.77x	14.59%	2.44x			



### CET1 capital base (\$m)

- CET1 excess of \$377 million
- GI changes in targets and increased Asset Risk Charges
- Bank growth in risk weighted assets offset by RMBS issuance
- Capital release from Autosure disposal

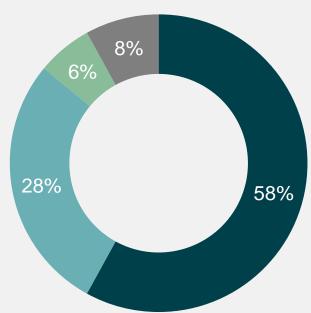


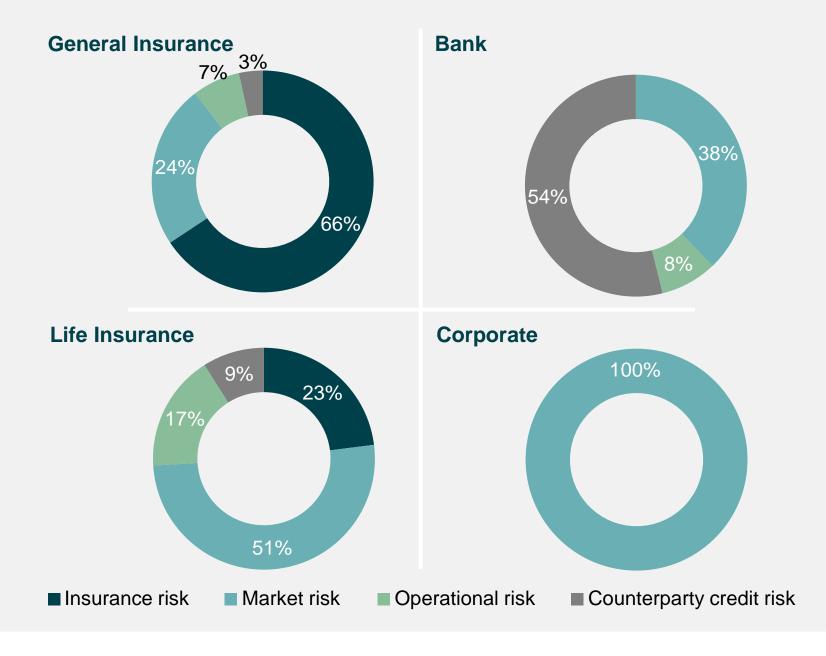
36



# Group Risk Based Capital (RBC)





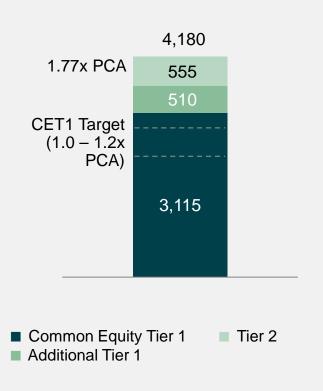


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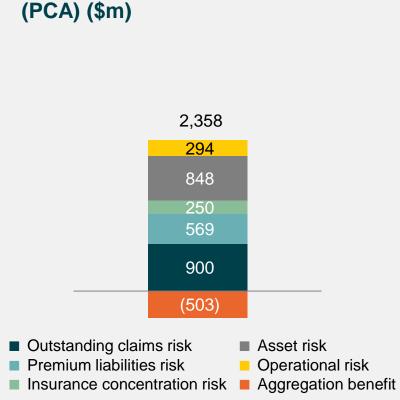


### General Insurance capital

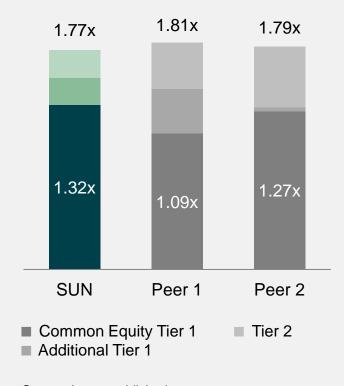
#### Total capital (\$m)



## Prescribed Capital Amount (PCA) (\$m)



#### Capital ratios vs peers



Source: Latest published company reports

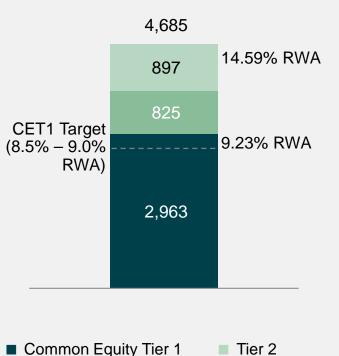


FY17 RESULTS

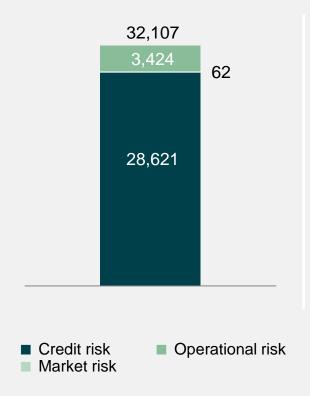
DATA PACK

### Bank capital

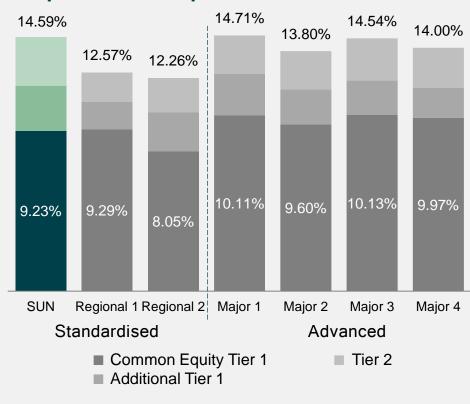
#### Total capital (\$m)



#### Risk weighted assets (\$m)



#### Capital ratios vs peers

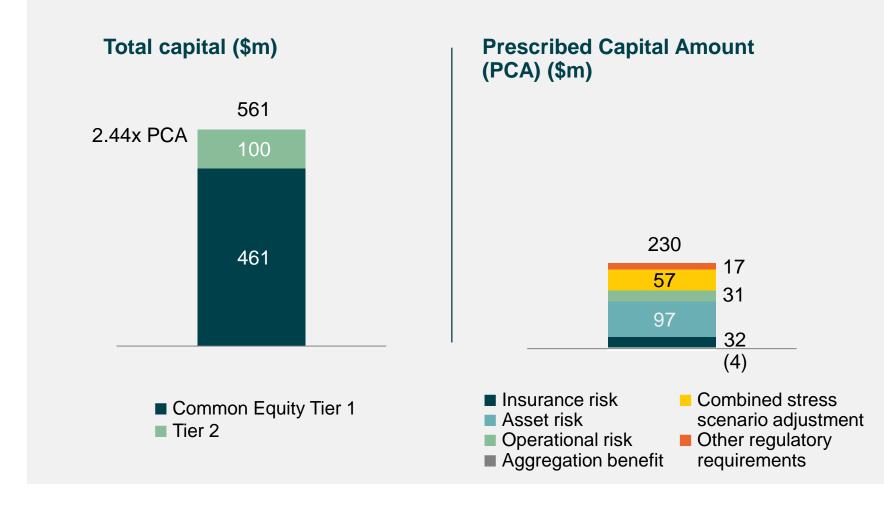


Source: Latest published company reports



Additional Tier 1

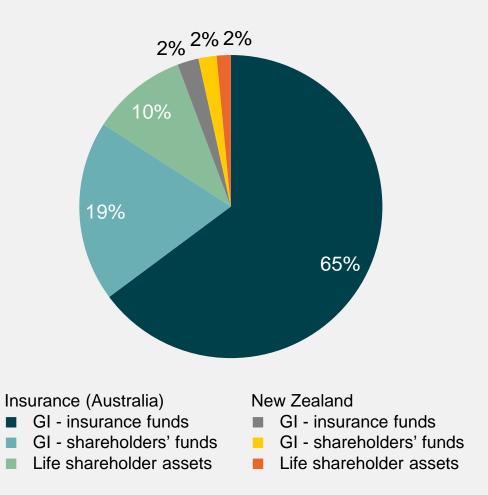
### Life Insurance capital



40



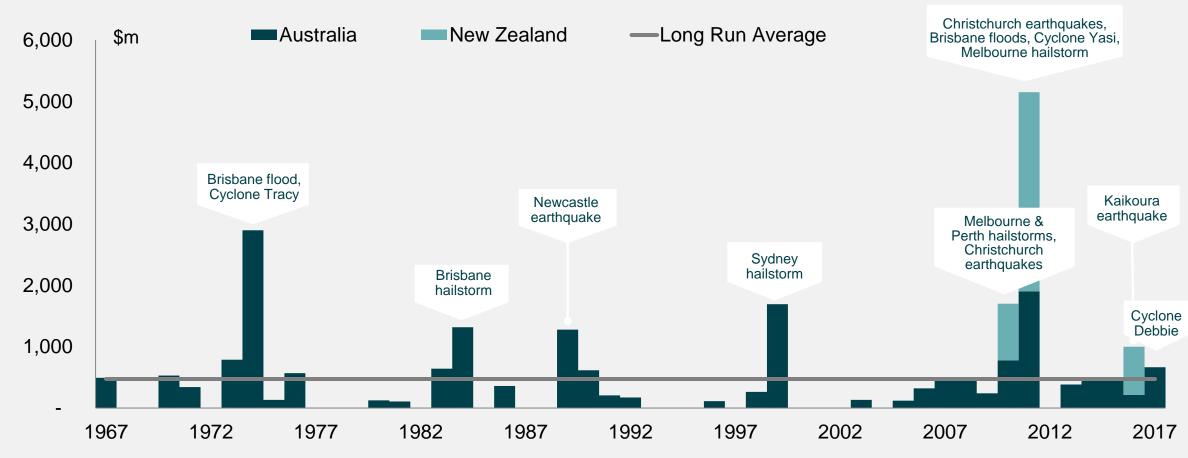
### Investment assets



	FY17 (\$m)
Insurance (Australia) investments	
General Insurance - insurance funds	9,198
General Insurance - shareholders' funds	2,737
Life shareholder assets	1,445
Insurance (Australia) total	13,380
New Zealand investments	
General Insurance - insurance funds	321
General Insurance - shareholders' funds	275
Life shareholder assets	209
New Zealand total	805
Total investments	14,185



### 50 year history of major weather events

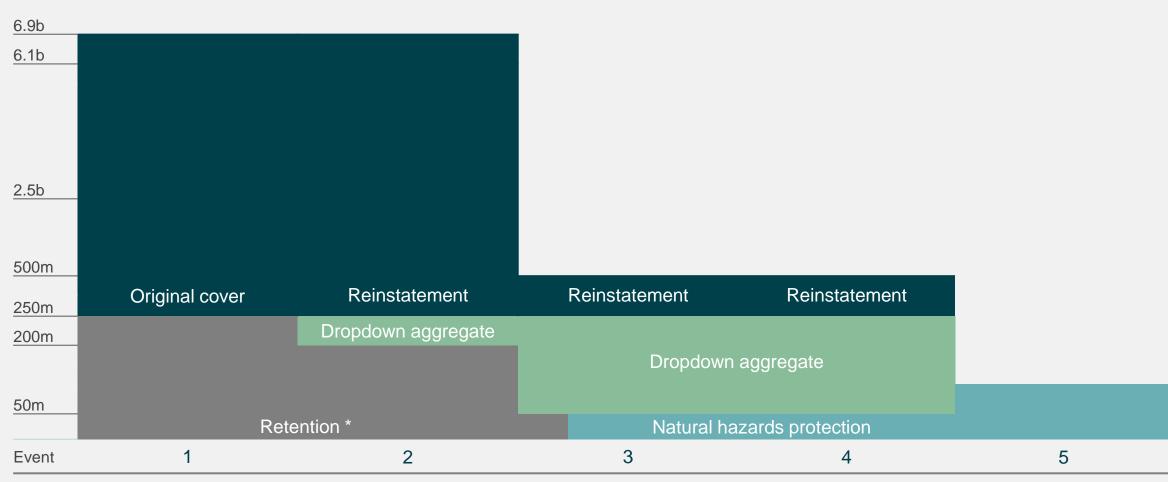


Adjusted for inflation, population growth and market share



FY17 RESULTS

### Reinsurance program – natural hazards

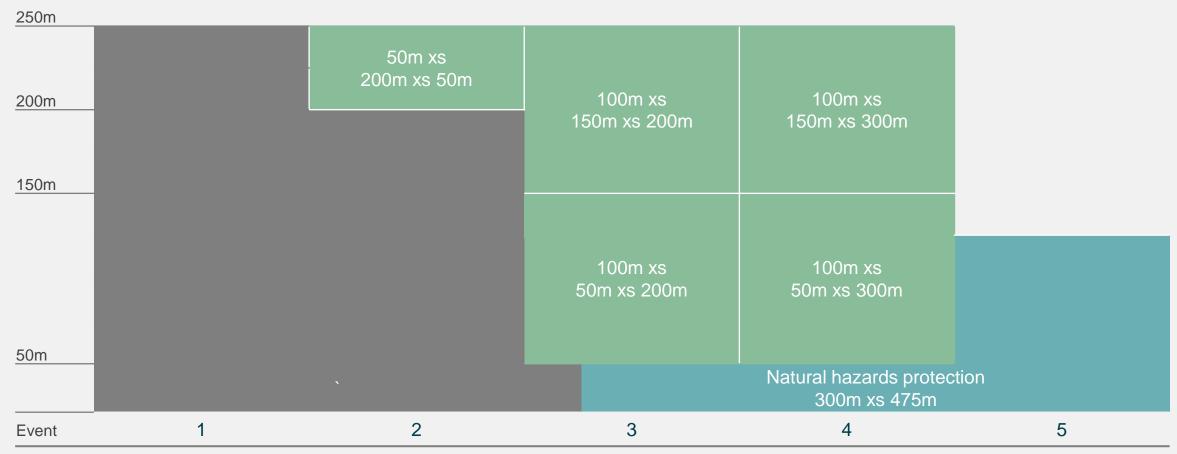


<sup>\*</sup> Relates to Australian events.



FY17 RESULTS

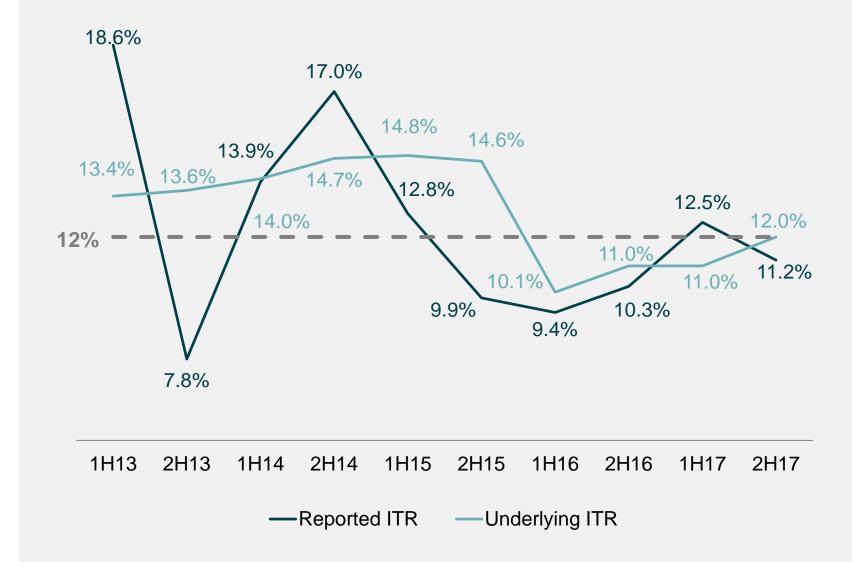
### Reinsurance program – dropdown aggregate



<sup>\*</sup> Relates to Australian events.



# Underlying and reported ITR

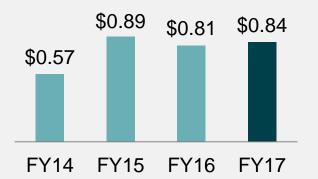




### Shareholder metrics

### \* Convertible securities include SUNPC, SUNPE, SUNPF

#### **EPS** (basic)



#### **EPS** (diluted)

	\$0.87	\$0.80	\$0.83
\$0.57			
FY14	FY15	FY16	FY17

	FY14	FY15	FY16	FY17
Numerator (\$m)				
Earnings (EPS basic)	730	1,133	1,038	1,075
Interest expense on convertible securities (net of tax)	-	45	43	42
Earnings (EPS diluted)	730	1,178	1,081	1,117
Denominator (m)				
Weighted average ordinary shares (EPS basic)	1,278	1,279	1,279	1,282
Effect of conversion of convertible securities	-	72	80	71
Weighted average ordinary shares (EPS diluted)	1,278	1,351	1,358	1,353

### Shareholder metrics

### Cash EPS (basic)



#### **Cash EPS (diluted)**



	FY14	FY15	FY16	FY17
Numerator (\$m)				
Earnings (EPS basic)	1,304	1,191	1,089	1,145
Interest expense on convertible securities (net of tax)	31	45	43	42
Earnings (EPS diluted)	1,335	1,236	1,132	1,187
Denominator (m)				
Weighted average ordinary shares (EPS basic)	1,278	1,279	1,279	1,282
Effect of conversion of convertible securities	47	72	80	71
Weighted average ordinary shares (EPS diluted)	1,325	1,351	1,358	1,353



<sup>\*</sup> Convertible securities include SUNPC, SUNPE, SUNPF

### Shareholder metrics

#### **Cash ROE**



	FY14	FY15	FY16	FY17
Cash ROE				
Earnings (\$m)	1,304	1,191	1,089	1,145
Average shareholders' equity (\$m)	13,868	13,345	13,282	13,631

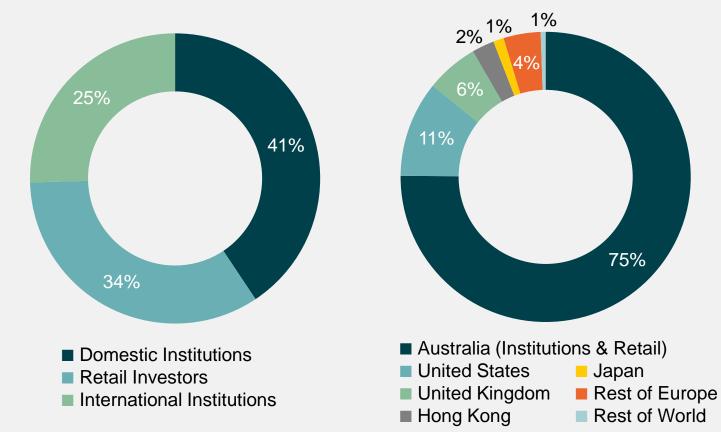


#### Shareholder overview

## Source: Orient Capital, 23 June 2017

#### **SUN** shareholders by type





49

**SUNCORP** 



Financial Results for the full year ended 30 June 2017

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Insurance (Australia)

DATA PACK RELEASE DATE 3 AUGUST 2017

SUNCORP GROUP LIMITED ABN 66 145 290 124



### Insurance (Australia) NPAT

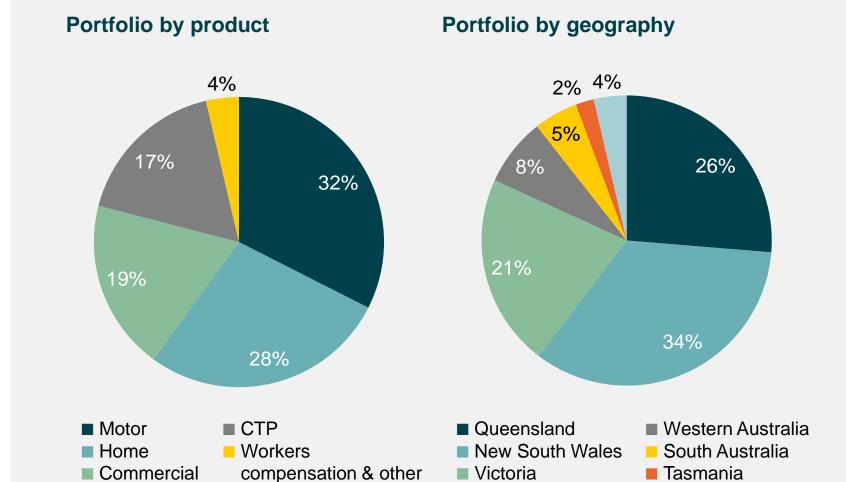
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- Reported ITR of 12.9%
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	FY17 (\$m)	FY16 (\$m)	Change (%)
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Gross written premium	8,111	7,803	3.9
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Investment income - insurance funds	205	236	(13.1)
Insurance trading result	912	619	47.3
Other income	65	71	(8.5)
Income tax	(288)	(200)	44.0
General Insurance profit after tax	689	490	40.6
Life Insurance profit after tax	34	68	(50.0)
Insurance NPAT	723	558	29.6



## General Insurance Gross Written Premium

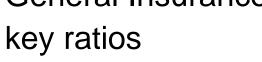
Total GWP of \$8.1 billion





Other

# General Insurance

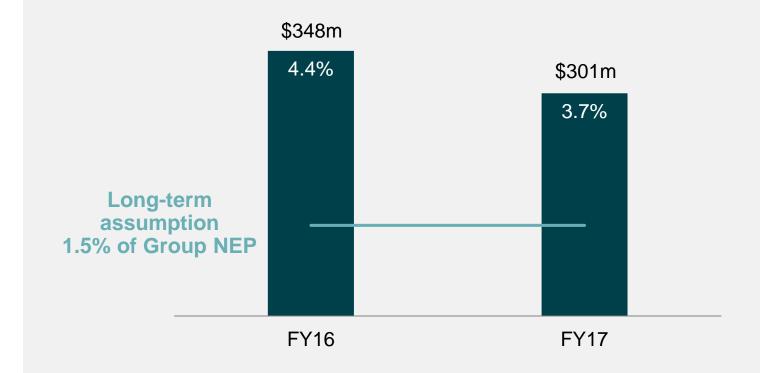






# General Insurance reserve releases

Conservative assumptions and proactive long-tail claims management





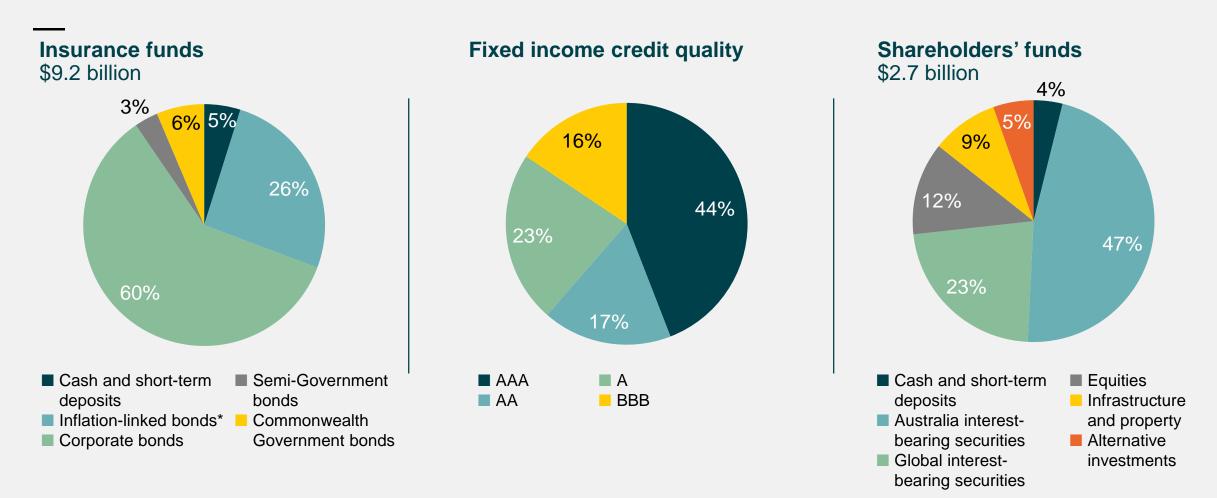
# Natural hazard events

(1) Events with a gross cost over \$5 million, shown net of recoveries from reinsurance.

Date	Event	Net costs (\$m)
Jul 2016	Southern winds	9
Sep 2016	South Australian and Victorian flooding	8
Sep 2016	Southern wind and rain	14
Oct 2016	Victorian wind storm	18
Oct 2016	Young and Parkes hail	7
Nov 2016	South Australian and Victorian storms	104
Nov 2016	Maryborough storms	6
Nov 2016	Kaikoura earthquake (NZ)	28
Nov 2016	Gympie hail	10
Dec 2016	Ipswich hail	9
Dec 2016	South Australian and Victorian storms	74
Feb 2017	Western Australian rain	6
Feb 2017	Northern Sydney hail	110
Mar 2017	New South Wales, Queensland and Victorian rain	20
Mar 2017	Tropical Cyclone Debbie	-
Apr 2017	Ocean Grove rain	-
Apr 2017	Geelong rain	-
	Total events over \$5 million (1)	423
	Other natural hazards attritional claims	232
	Total natural hazards	655
	Less: allowance for natural hazards	(600)
	Natural hazards costs above allowance	55



## General Insurance investment asset allocation

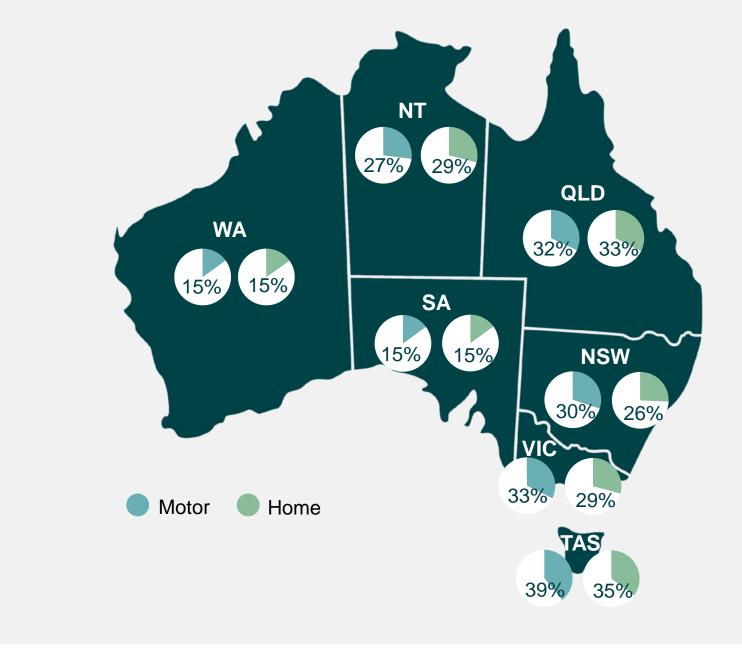


<sup>\*</sup> The total notional exposure to inflation-linked securities, after accounting for both physical bonds and derivatives, in the insurance funds is \$2.4 billion.



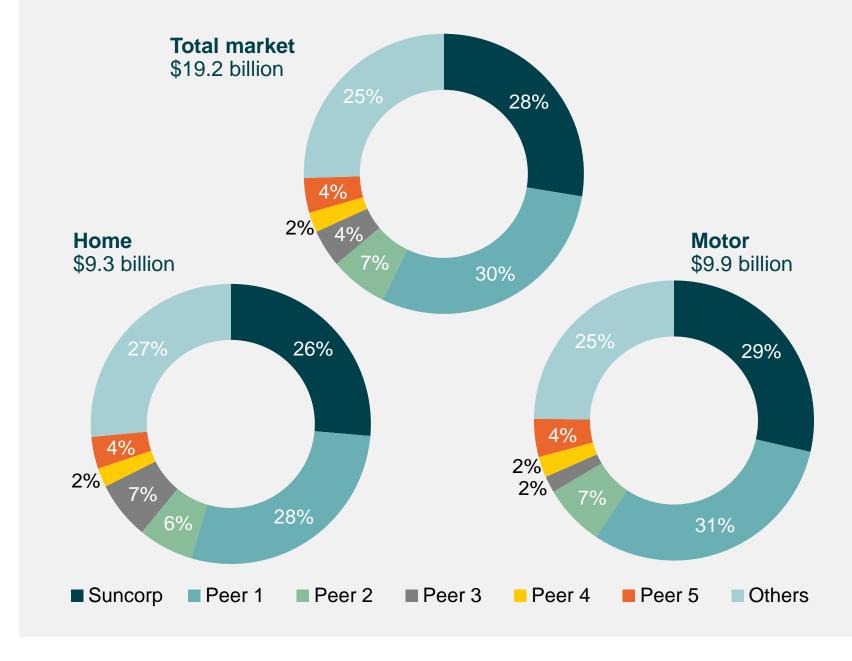
## Personal lines market share





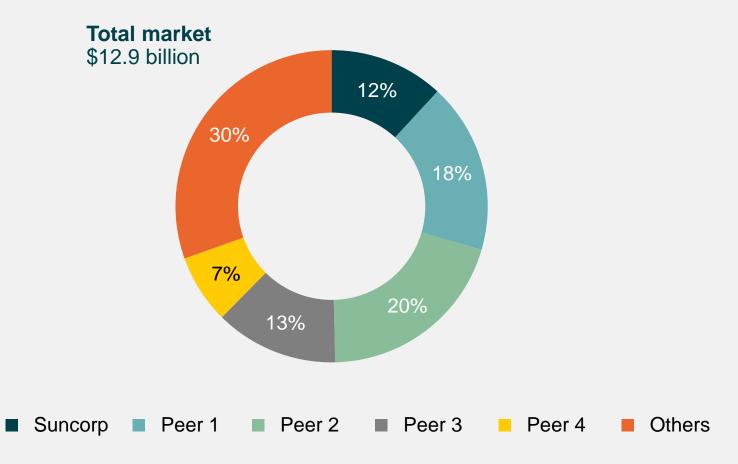
## Personal lines market share

Source: Roy Morgan, June 2017





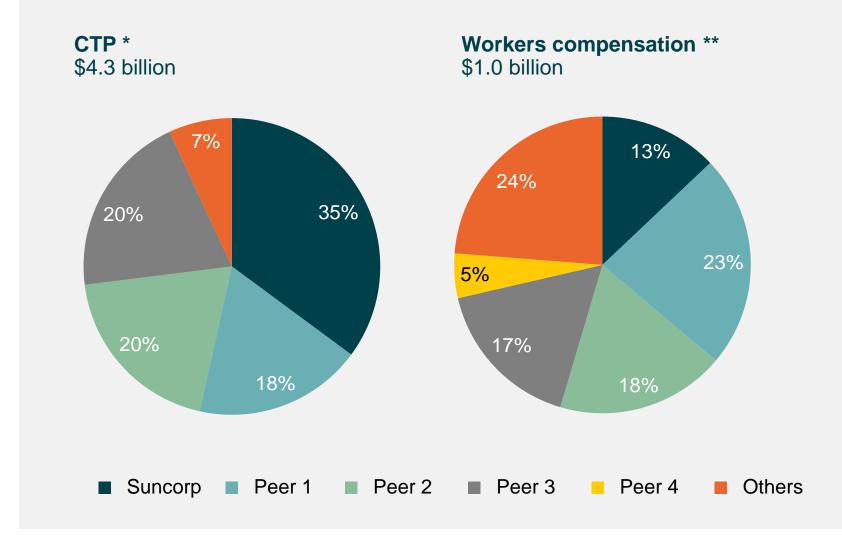
## Commercial lines market share



Source: Latest Suncorp estimates



## Personal Injury market share





<sup>\*</sup> CTP source: Latest Suncorp estimates Includes QLD, NSW, ACT & SA schemes

<sup>\*\*</sup> Workers compensation source: Workcover WA, November 2016 Includes WA only

### CTP market share

\_\_\_\_

Source: State scheme regulators





<sup>\*</sup> as at May 2017

<sup>\*\*</sup> as at March 2017

<sup>\*\*\*</sup> as at June 2017

### Life Insurance NPAT

- Stable underlying profits
- Subdued new business volumes reflecting challenging market conditions
- Optimisation program to deliver improved profitability
- Strategic review continuing

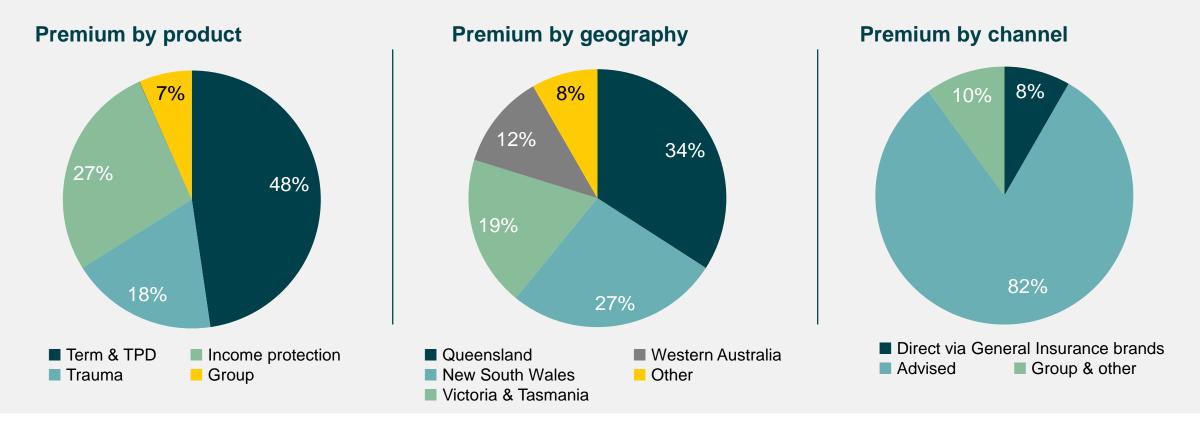
	FY17 (\$m)	FY16 (\$m)	Change (%)
Planned profit margin release	19	15	26.7
Experience	(6)	19	n/a
Other and investments (1)	40	19	110.5
Underlying profit after tax	53	53	-
Market adjustments	(19)	15	n/a
Life Insurance NPAT	34	68	(50.0)
In-force annual premium	806	813	(0.9)
Total new business	62	74	(16.2)

<sup>(1)</sup> Other includes benefits from a group profit share arrangement in prior years and positive experience from previous repricing



# Life Insurance in-force premium

Total in-force premium of \$806 million

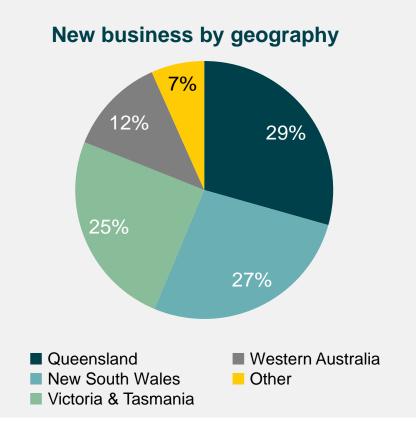


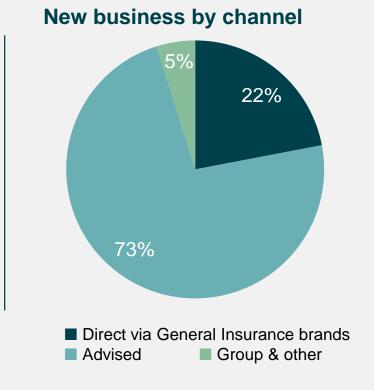


## Life Insurance new business

#### Total new business of \$62 million

## **New business by product** 8% 24% 54% 14% ■ Term & TPD Income protection Other Trauma







# Life Insurance key metrics (\$m)

 Higher planned profit margins and reduced experience profits reflect assumption changes in June 2016

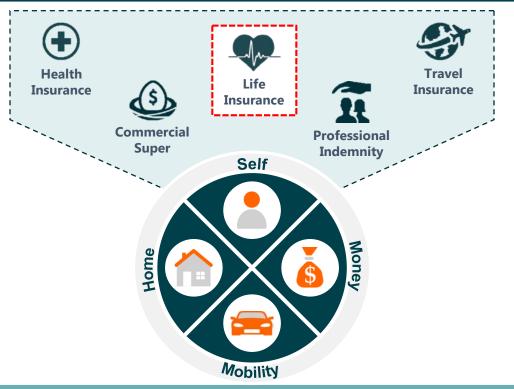
#### **Experience Planned margins** 10 10 9 8 (4)2H17 1H16 2H16 1H17 2H17 1H16 2H16 1H17 **Operating expenses** \* **In-force premium** 813 806 92 801 798 82 83 82 1H16 2H16 1H17 2H17 1H16 2H16 1H17 2H17



<sup>\* 2</sup>H17 uplift due to allocated costs associated with the optimisation program.

### Life Insurance

#### Life Insurance meets a core customer need



Life Insurance is a core component of the Suncorp financial services Marketplace, however, currently delivers sub-optimal ROE.

#### **Key Initiatives**

Optimise efficiencies in claims and expense management

Streamline processes under new operating model

Improve customer connectivity

**Product and claims innovation** 

#### **Outcomes**

Improved customer experience

**Enhanced competitiveness** 

Improved shareholder returns

Reduced earnings volatility



## Life Insurance market share

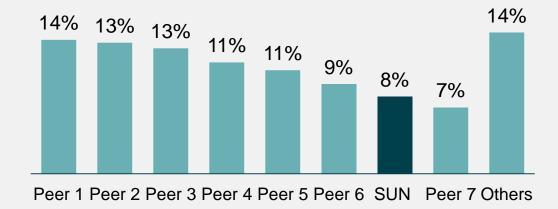
Individual risk

Source: NMG Consulting, March 2017

In-force portfolio includes IFA, Bank and Direct business

#### In-force

\$9.7 billion



**New business** 

\$1.0 billion



Peer 1 Peer 2 Peer 3 Peer 4 Peer 5 Peer 6 Peer 7 SUN Others



21%

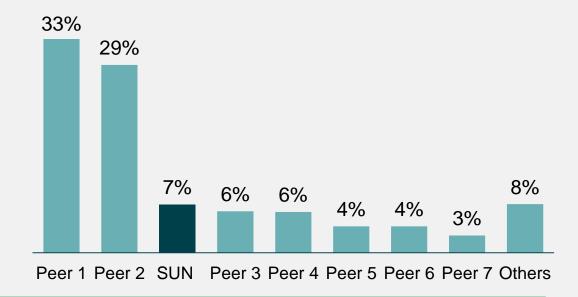
## Life Insurance market share

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Share by distribution channel

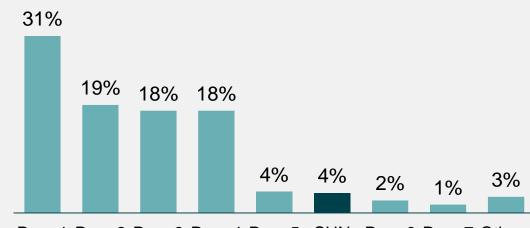


\$1.1 billion



**Bank** 

\$2.3 billion



Peer 1 Peer 2 Peer 3 Peer 4 Peer 5 SUN Peer 6 Peer 7 Others

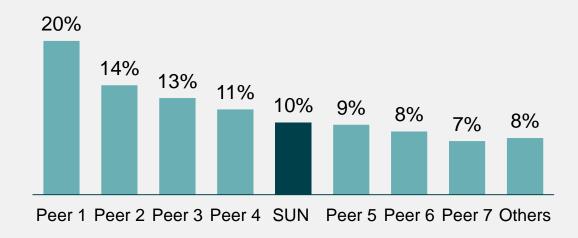
Source: NMG Consulting, March 2017



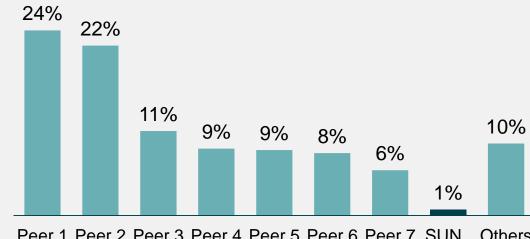
### Life Insurance market share

Share by distribution channel





Group \$7.0 billion



Peer 1 Peer 2 Peer 3 Peer 4 Peer 5 Peer 6 Peer 7 SUN

Source: NMG Consulting, March 2017





Financial Results for the full year ended 30 June 2017

Banking & Wealth

DATA PACK RELEASE DATE 3 AUGUST 2017

SUNCORP GROUP LIMITED ABN 66 145 290 124



Banking & Wealth

## Banking & Wealth NPAT

- Total lending up 1.9%
- Annualised second half lending growth of 4.2%
- Improved credit quality
- Stable funding profile
- Strong capital & balance sheet
- Completion of SuperSimplification Program

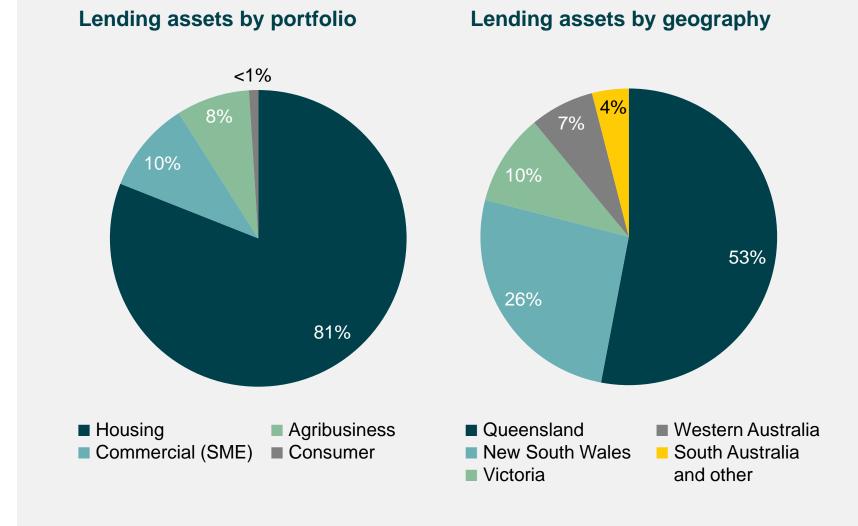
	FY17 (\$m)	FY16 (\$m)	Change (%)
Banking			
Net interest income	1,131	1,129	0.2
Net non-interest income	76	88	(13.6)
Operating expenses	(636)	(639)	(0.5)
Profit before impairment losses on loans and advances	571	578	(1.2)
Impairment losses on loans and advances	(7)	(16)	(56.3)
Income tax	(168)	(169)	(0.6)
Banking profit after tax	396	393	0.8
Wealth profit after tax	4	25	(84.0)
Banking & Wealth NPAT	400	418	(4.3)



FY17 RESULTS BANKING & WEALTH 71

### Total lending portfolio

Total assets of \$55.3 billion



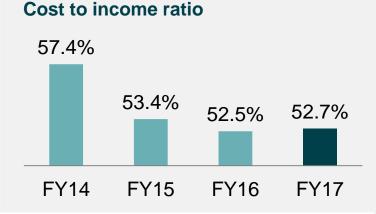


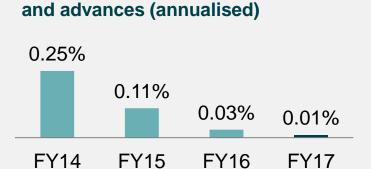
FY17 RESULTS BANKING & WEALTH 72

## Banking key ratios

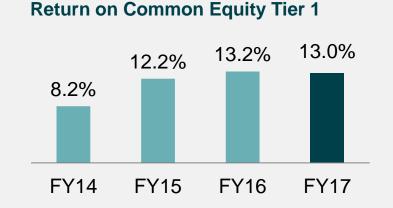


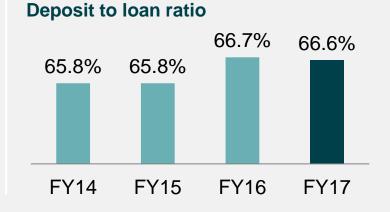






Impairment losses to gross loans





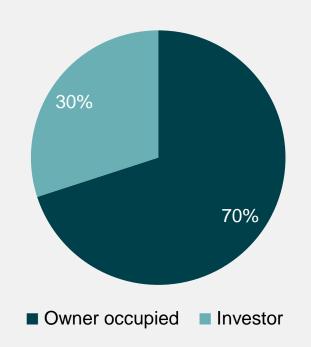
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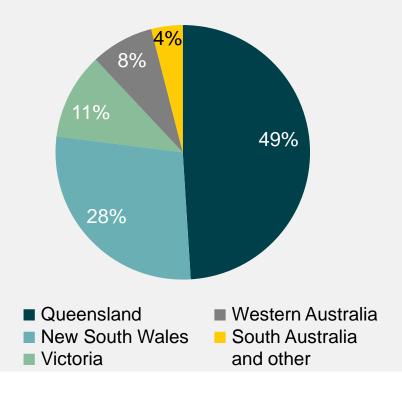
### Home lending portfolio

Total assets of \$44.8 billion

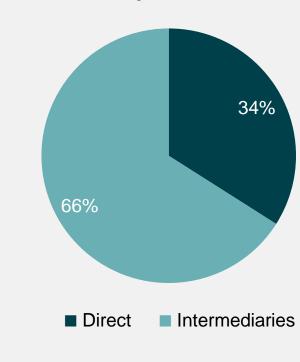




#### Portfolio by geography



#### Portfolio by channel

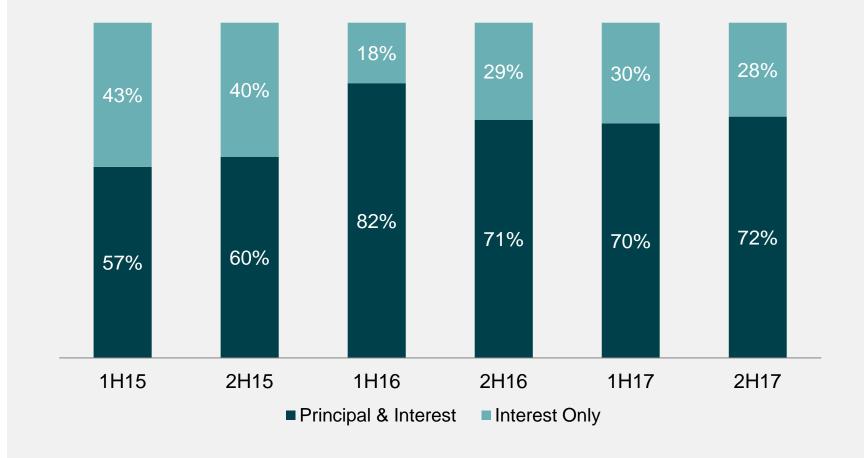




BANKING & WEALTH

# Home lending origination by repayment type

- Continued focus on a high quality lending portfolio including serviceability, credit quality and loan to value ratios
- Investor year-on-year lending growth of 4% well within the supervisory measure of 10%
- New business interest-only loan repayment type of 28% within supervisory measure of 30%

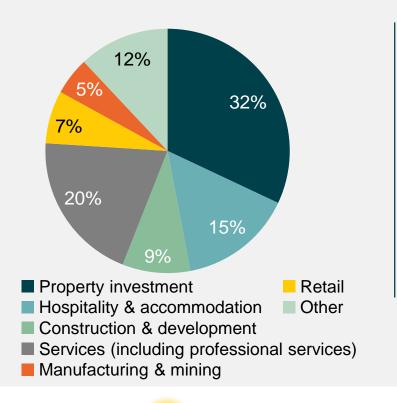




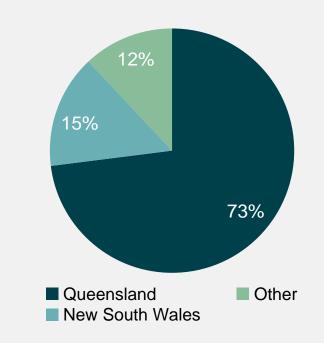
### Commercial (SME) portfolio

#### Total assets of \$5.7 billion

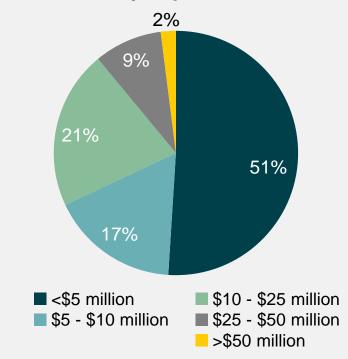
#### Portfolio by industry



#### Portfolio by geography



#### Portfolio by exposure size

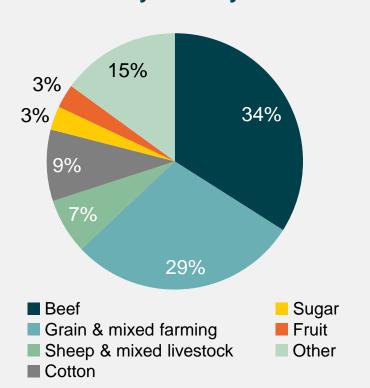




### Agribusiness portfolio

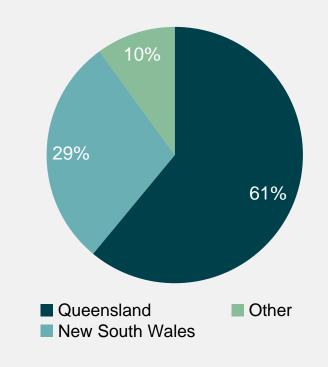
#### Total assets of \$4.5 billion

#### Portfolio by industry

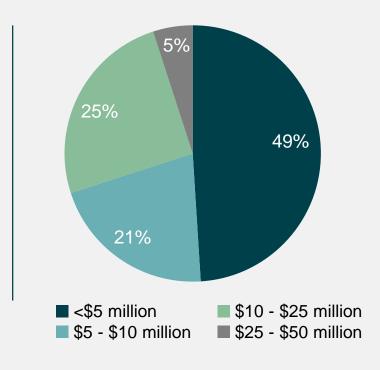


**FY17 RESULTS** 

#### Portfolio by geography



#### Portfolio by exposure size



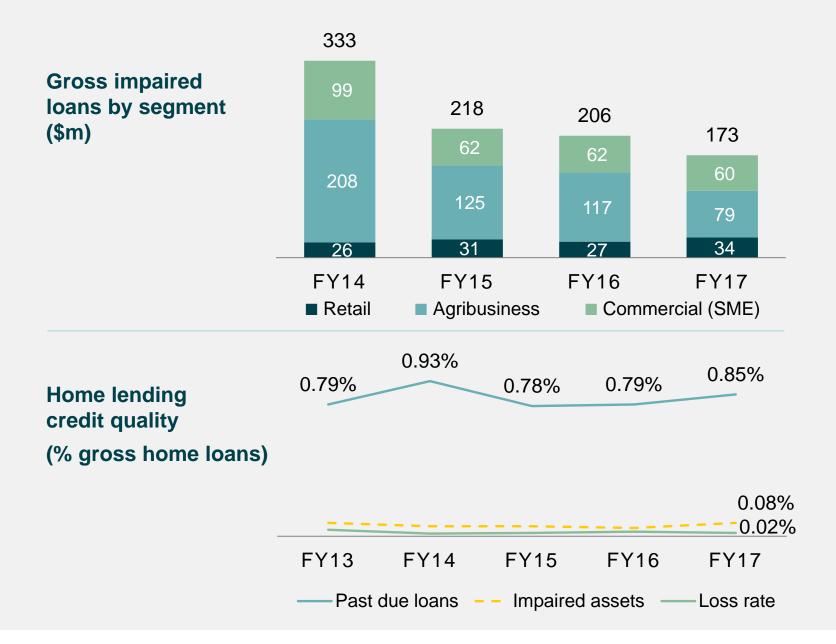
77



**BANKING & WEALTH** 

### Credit quality

- Continued focus on credit quality and risk management
- Impairment losses 0.01% of gross loans and advances
- Low loan balances in resources and inner-city apartment development sectors
- Favourable agricultural conditions and improved commodity prices over the period

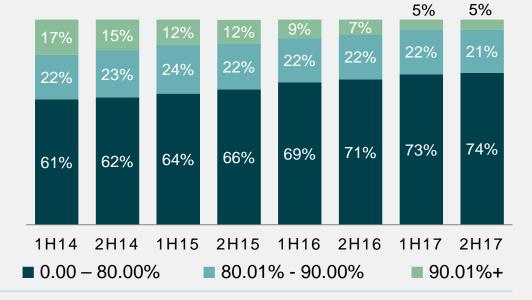




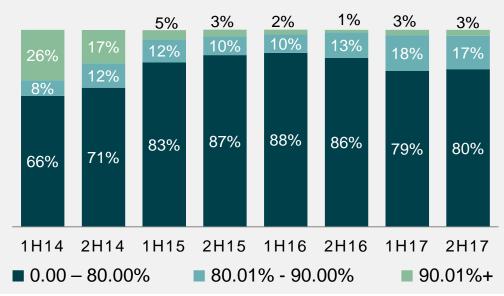
## Loan to value ratio (LVR)

Total home lending assets of \$44.8 billion





## Home lending new business by LVR





### Credit quality

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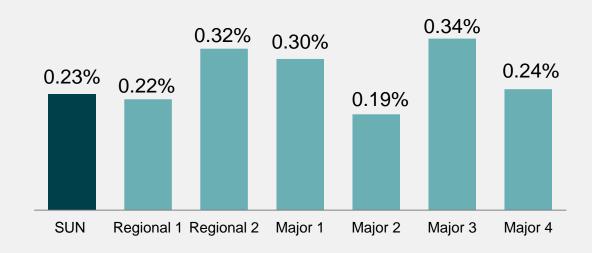
Relativity to peers

### Impairment losses to gross loans



0.26%

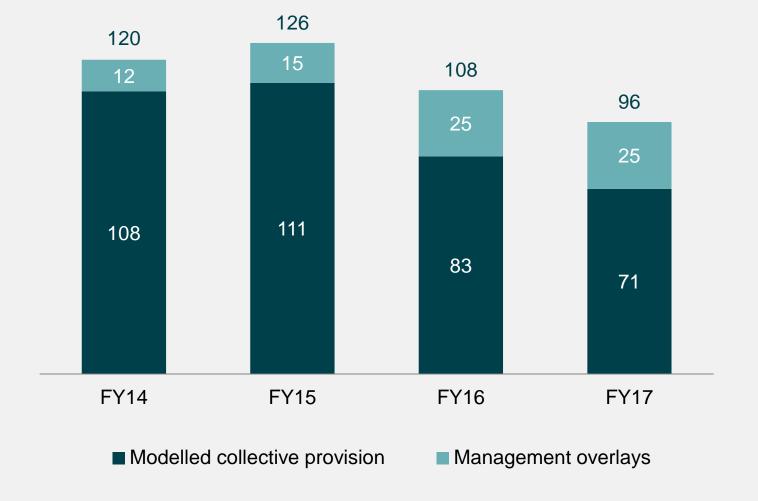
## Net impaired loans to gross loans



Source: Latest peer financial reports



# Collective provision (\$m)

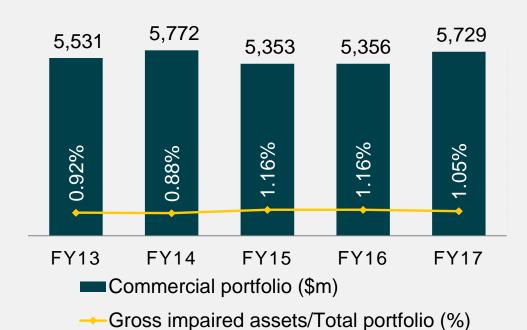




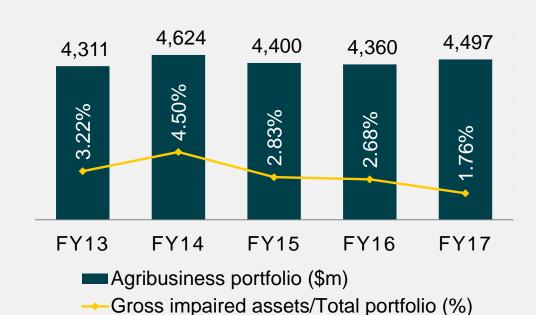
### Portfolio credit quality

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#### Commercial (SME) portfolio

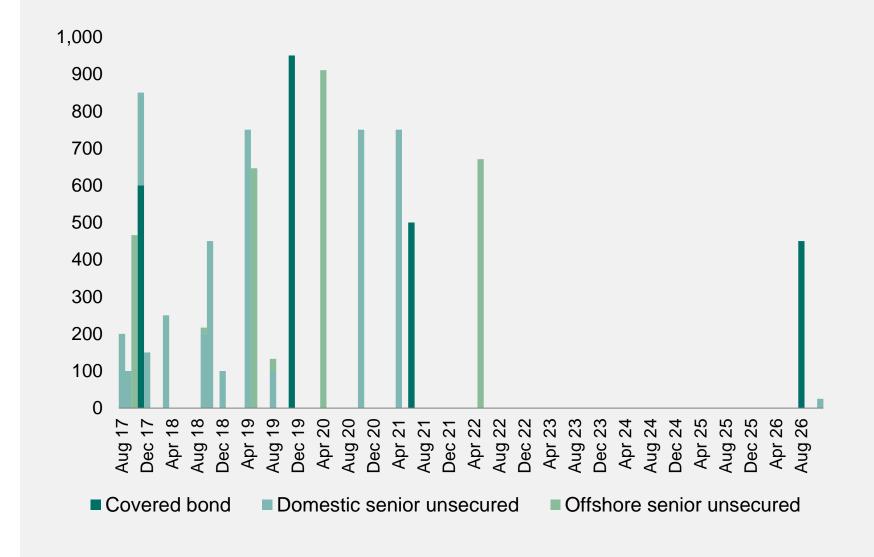


#### **Agribusiness portfolio**





# Long-term funding profile (\$m)





### Liquid assets and Liquidity Coverage Ratio

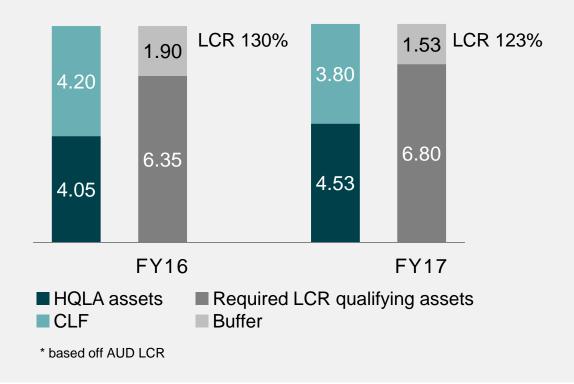
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#### Components of liquid assets (\$b)



- Cash, Government, Semi-Government
- Bank, NCD, Bills, RMBS, Supra, Covered Bonds
- Internal RMBS

#### Components of LCR\* (\$b)

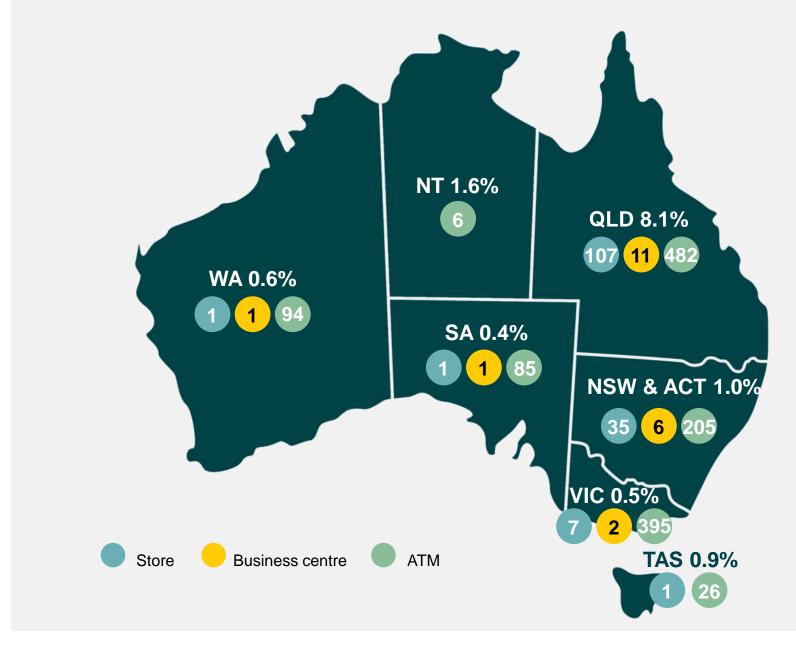




## Banking market share

Retail banking market share and Suncorp footprint

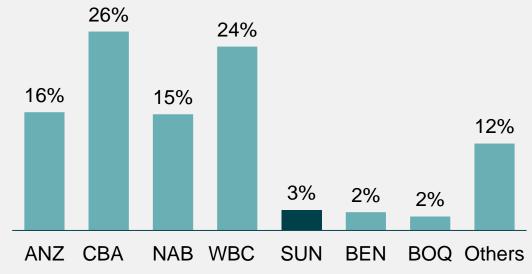
Market share source: Roy Morgan, June 2017 Footprint as at June 2017



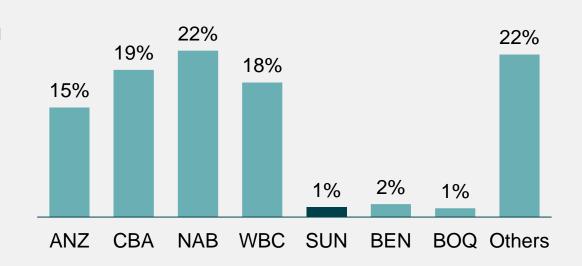


## Banking market share





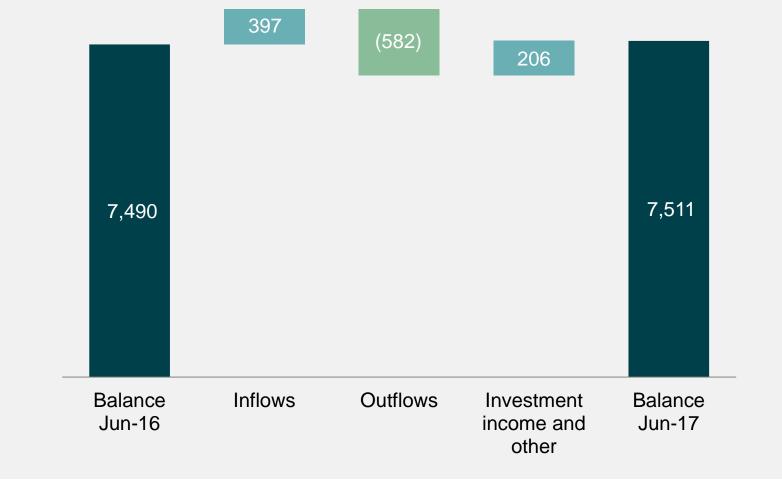
#### **Business lending**



Source: APRA, May 2017



Funds under management and administration (\$m)







Financial Results for the full year ended 30 June 2017

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New Zealand

DATA PACK RELEASE DATE 3 AUGUST 2017

SUNCORP GROUP LIMITED ABN 66 145 290 124



New Zealand

### New Zealand NPAT

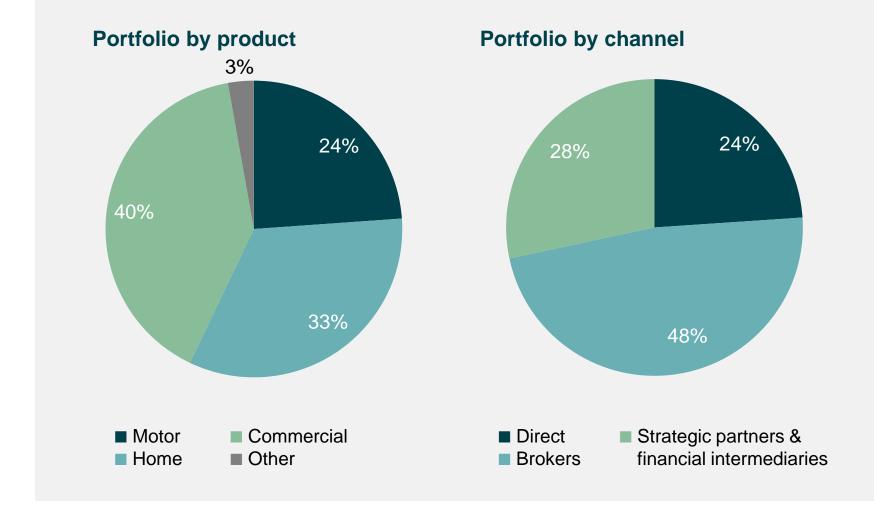
- GWP grew 6.3%, driven by Home and Motor
- Kaikoura earthquake and reinsurance reinstatement net NPAT impact of NZ\$36 million
- Motor claims cost inflation across the industry

	FY17 (NZ\$m)	FY16 (NZ\$m)	Change (%)
General Insurance			
Gross written premium	1,424	1,339	6.3
Net earned premium	1,163	1,139	2.1
Net incurred claims	(735)	(612)	20.1
Operating expenses	(387)	(369)	4.9
Investment income - insurance funds	14	20	(30.0)
Insurance trading result	55	178	(69.1)
Other income	10	24	(58.3)
Income tax	(18)	(55)	(67.3)
General Insurance profit after tax	47	147	(68.0)
Life Insurance profit after tax	40	53	(24.5)
New Zealand NPAT	87	200	(56.5)



### General Insurance Gross Written Premium

Total GWP of NZ\$1.4 billion



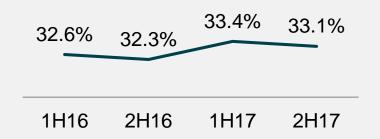


## General Insurance key ratios



#### **Total operating expenses ratio**





#### **Combined operating ratio**





#### **Reported ITR**





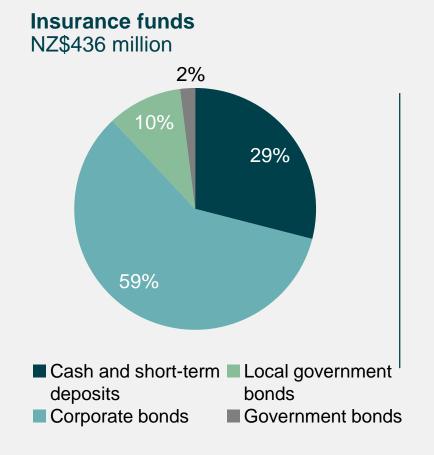
## Natural hazard events

(1) Events with a gross cost over \$5 million, shown net of recoveries from reinsurance excluding the natural hazards aggregate cover.

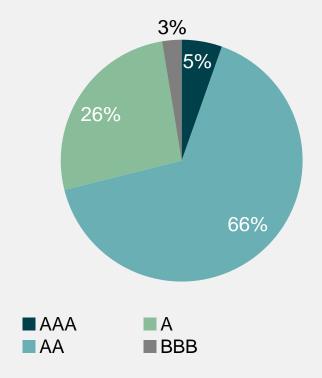
Date	Event	Net costs (NZ\$m)
Nov 16	Kaikoura earthquake	20
Mar 17	Widespread North Island flooding	17
Apr 17	NZ Cyclone Debbie	8
	Total events over \$5 million (1)	45
	Other natural hazards attritional claims	27
	Suncorp Group Natural Hazard Aggregate Protection	(16)
	Total natural hazards	56
	Less: allowance for natural hazards	(21)
	Natural hazards costs above allowance	35



## General Insurance investment asset allocation

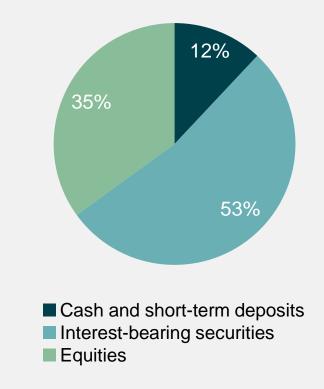


#### Fixed income credit quality



### Shareholders' funds

NZ\$374 million

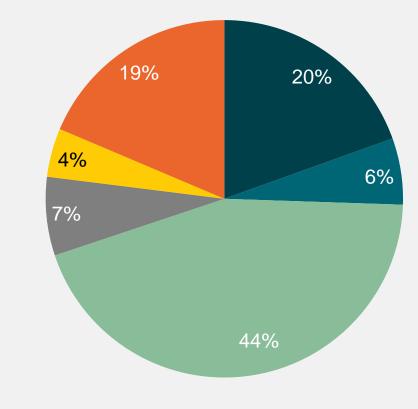


93



## General Insurance market share

Total market NZ\$5.5 billion



■Vero ■AAI ■Peer 1 ■Peer 2 Peer 3 ■Others (Suncorp NZ) (Suncorp NZ)

Source: Insurance Council New Zealand, March 2017



### Life Insurance NPAT

- Strong in-force premium growth of 7.0%
- Positive experience driven by strong policy retention
- Underlying profit flat, with growth in margins offset by claims assumption strengthening
- Market adjustments in FY16 reflected downward yield curve movements

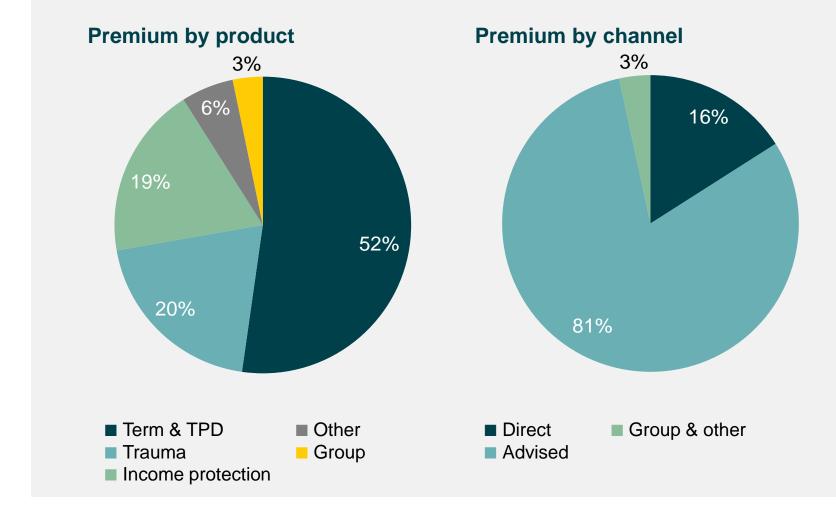
	FY17 (NZ\$m)	FY16 (NZ\$m)	Change (%)
Planned profit margin	31	32	(3.1)
Experience	6	(1)	n/a
Other	5	11	(54.5)
Underlying profit after tax	42	42	-
Market adjustments	(2)	11	n/a
Life Insurance NPAT	40	53	(24.5)
In-force annual premium	245	229	7.0



## Life Insurance in-force premium

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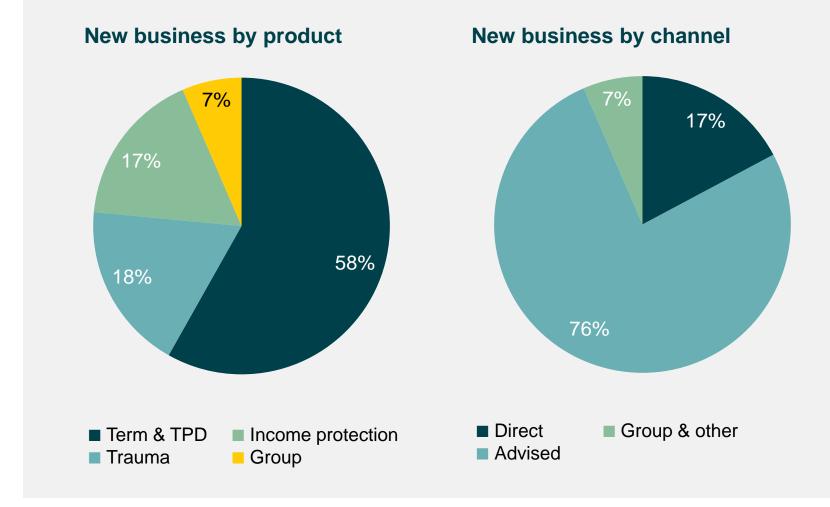
Total in-force premium of NZ\$245 million





## Life Insurance new business

Total new business of NZ\$26 million





### Life Insurance key metrics (NZ\$m)

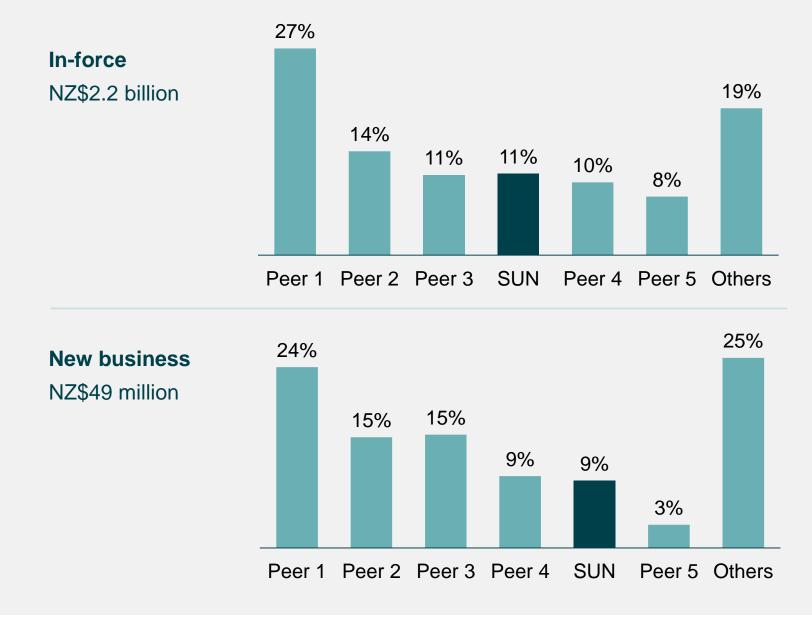




## Life Insurance market share

Individual risk

Source: Melville Jessup Weaver, March 2017 Excludes Group policies







Financial Results for the full year ended 30 June 2017

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Economy

DATA PACK RELEASE DATE 3 AUGUST 2017

SUNCORP GROUP LIMITED ABN 66 145 290 124



## Economic Fundamentals

- Supportive fundamentals for both Australia and Queensland
- Australian economy registering broad based, moderate growth
- Queensland benefiting from a lift in population growth while Moody's has lifted the state's rating outlook

	Australia	Queensland	Data
Population growth	1.5%	1.5%	Dec-16, annual
Economic growth	1.7%	2.0%	AUS: Mar-17 annual QLD: 2015-16 annual
Unemployment rate	5.6%	6.3%	Jun-17, trend
Inflation	2.1%	1.8%	Mar-17, annual
Budget position	\$29bn deficit (1.6% of GDP)	\$0.1bn surplus (budget balance)	2017-18 estimate
Credit rating (S&P / Moody's)	(AAA neg outlook / Aaa stable)	(AA+ stable / Aa1 stable)	Jul-17

Deloitte Access Economics, Business Outlook, June 2017



<sup>&</sup>quot;The past year has been characterised by impressive profit growth for companies in Australia, particularly miners. This has added to a number of existing positives including supportive interest rates, near decade high capacity utilisation, and improving business confidence"

#### **Growth Outlook**

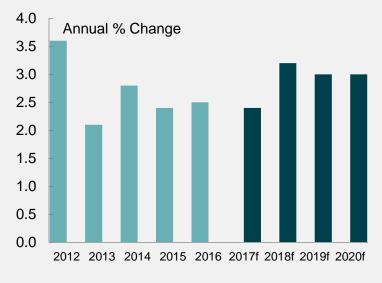
- Recent quarters have seen domestic demand and income accelerate
- Economic growth is forecast to return to the long run trend of 3%
- Queensland is projected to lead growth among the states

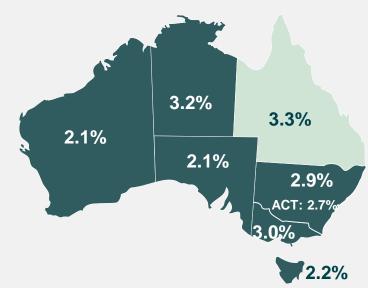
"Queensland has a lovely portfolio of sectors – and as some lose steam, others are taking up the slack"

Deloitte Access Economics, September 2016

#### **GDP** outlook

### State prospects





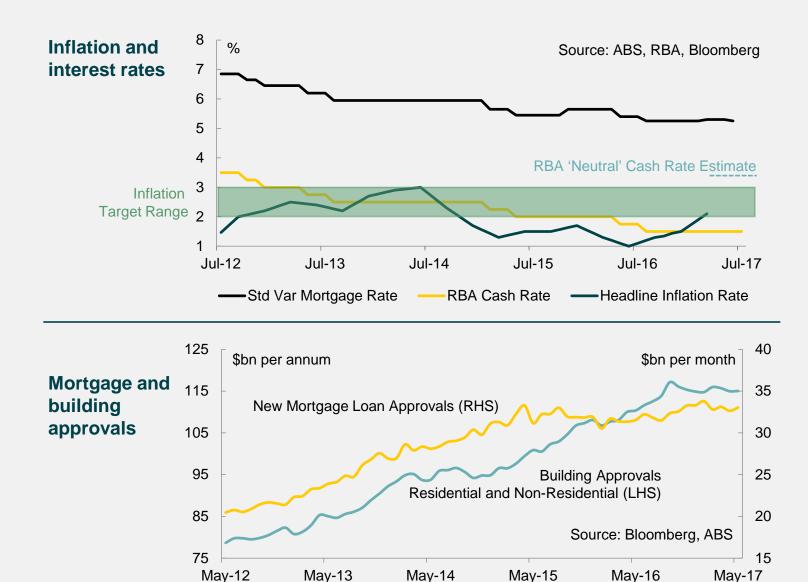
Source: ABS, Suncorp, Deloitte Access Economics

Gross State Product annual average forecast FY18-FY20 Source: Deloitte Access Economics, June 2017



## Monetary policy remains highly supportive

- With the cash rate well below 'neutral', the RBA is expected to begin gradually lifting rates in 2018
- Meanwhile, low rates continue to support lending and building activity
- A 'soft landing' for homebuilding is anticipated

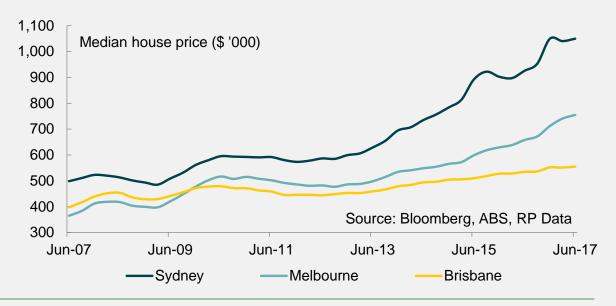




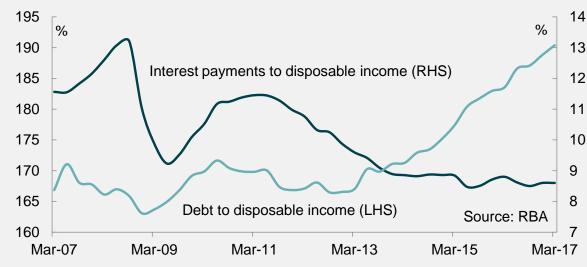
## Housing and household risks contained

- Elevated debt, areas of strong price growth and pockets of oversupply represent risks
- Macro-prudential measures are addressing these risks while the RBA observes that household financial stress remains contained and low rates are assisting debt servicing
- We anticipate a cooling of house price growth nationally while Queensland will continue to benefit from an affordability advantage





Household debt and debt servicing

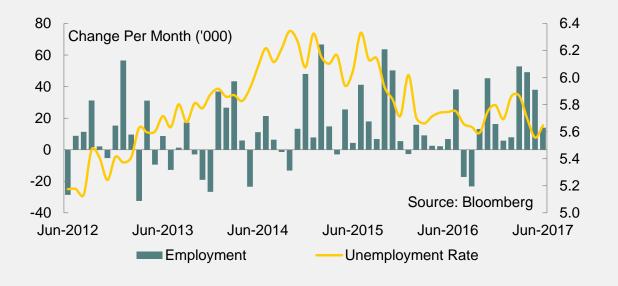




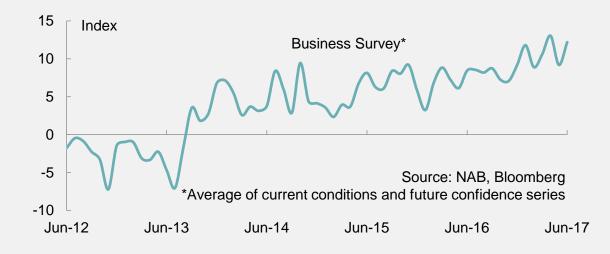
## Labour market has clearly strengthened

- Recent months have seen a clear improvement in job creation, accompanied by lower unemployment
- Business sentiment is also relatively upbeat

#### **Labour market**



### **Business** sentiment

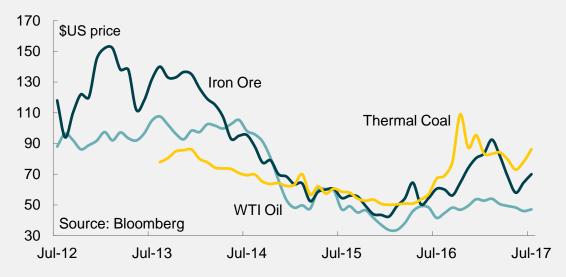




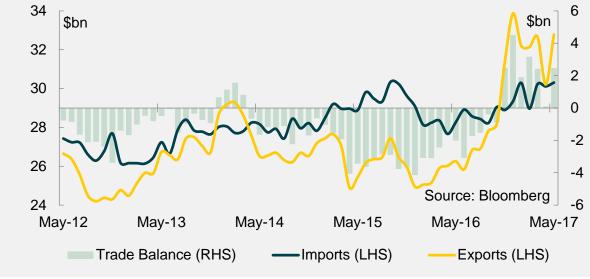
## Favourable external sector

- Commodity prices have lifted, assisted by improved Chinese industrial activity
- Australia now consistently posting a trade surplus
- Strong export growth evident in tourism and education services













Financial Results for the full year ended 30 June 2017

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Glossary

DATA PACK RELEASE DATE 3 AUGUST 2017

SUNCORP GROUP LIMITED ABN 66 145 290 124



Acquisition expense ratio	Acquisition expenses expressed as a percentage of net earned premium
ADI	Authorised Deposit-taking Institution
Annuities market adjustments	The value of annuity obligations are determined by discounting future obligations into today's dollars using risk-free rates. The value of such obligations fluctuates as market referenced discount rates change. The value of assets backing annuity obligations also fluctuates with investment markets. The net impact of both of these market-driven valuation changes are removed from the Life Insurance underlying profit and recorded as annuity market adjustments
APRA	Australian Prudential Regulation Authority
Basis points (bps)	A 'basis point' is 1/100th of a percentage point
Cash earnings	Net profit after tax adjusted for the amortisation of acquisition intangible assets, the profit or loss on divestments and their tax effect
Cash earnings per share	Basic: cash earnings divided by the weighted average number of ordinary shares (net of treasury shares) outstanding during the period
	Diluted: cash earnings adjusted for consequential changes in income or expenses associated with the dilutive potential ordinary shares divided by the weighted average number of diluted shares (net of treasury shares) outstanding during the period
Cash return on average shareholders' equity	Cash earnings divided by average equity attributable to owners of the Company. Averages are based on monthly balances over the period. The ratio is annualised for half years
Combined operating ratio	The percentage of net earned premium that is used to meet the costs of all claims incurred plus pay the costs of acquiring (including commission), writing and servicing the General Insurance business



Common Equity Tier 1 (CET1)	Common Equity Tier 1 Capital comprises accounting equity plus adjustments for intangible assets and regulatory reserves
Common Equity Tier 1 Ratio	Common Equity Tier 1 divided by the Prescribed Capital Amount for Life and General Insurance, or total risk-weighted assets for the Bank
Cost to income ratio	Operating expenses of the Banking business divided by total income from Banking activities
Credit risk-weighted assets	Total of the carrying value of each asset class multiplied by their assigned risk weighting, as defined by APRA
Deferred acquisition costs	The portion of acquisition costs not yet expensed on the basis that it can be reliably measured and it is probable that it will give rise to premium revenue that will be brought to account in subsequent financial periods
Deposit to loan ratio	Total retail deposits divided by total loans and advances, excluding other receivables
Diluted shares	Diluted shares is based on the weighted average number of ordinary shares outstanding during the period adjusted for potential ordinary shares that are dilutive in accordance with AASB 133 Earnings per Share
Effective tax rate	Income tax expense divided by profit before tax
Embedded Value	Embedded Value is equivalent to the sum of the adjusted net worth and the net present value of all future cashflows distributable to the shareholder that are expected to arise from in-force business, together with the value of franking credits
Equity reserve for credit losses	The equity reserve for credit losses represents the difference between the collective provision for impairment and the estimate of credit losses across the credit cycle based on guidance provided by APRA



Fire service levies (FSL)	The expense levied on premiums for insurance policies with a fire risk component, which is recoverable from insurance companies by the applicable State Government. Fire service levies were established to cover corresponding fire brigade charges
Funds under management and administration	Funds where the Wealth Australia business receives a fee for the administration and management of an asset portfolio
General Insurance – Commercial	Commercial products consist of commercial motor insurance, commercial property insurance, marine insurance, industrial special risk insurance, and public liability and professional indemnity insurance
General Insurance – Consumer	Consumer insurance products consist of home and contents insurance, motor insurance, boat insurance, and travel insurance
Gross non- performing loans	Gross impaired assets plus past due loans
Impairment losses to gross loans and advances	Impairment losses on loans and advances divided by gross loans and advances.  The ratio is annualised for half years
Insurance Trading Result	Underwriting result plus investment income on assets backing technical reserves
Insurance Trading Ratio (ITR)	The insurance trading result expressed as a percentage of net earned premium
Life insurance policyholders' interests	Amounts due to an entity or person who owns a life insurance policy. This need not be the insured. This is distinct from shareholders' interests
Life risk in-force annual premiums	Total annualised statistical premium for all business in-force at the date (including new business written during the reporting period)



Life risk new business annual premiums	Total annualised statistical premium for policies issued during the reporting period
Life underlying profit after tax	Net profit after tax less market adjustments. Market adjustments represents the impact of movements in discount rates on the value of policy liabilities, investment income experience on invested shareholder assets and annuities mismatches
Loss ratio	Net claims incurred expressed as a percentage of net earned premium. Net claims incurred consist of claims paid during the period increased (or decreased) by the increase (decrease) in outstanding claims liabilities
Net interest spread	The difference between the average interest rate on average interest earning assets and the average interest rate on average interest bearing liabilities
Net profit after tax	Net profit after tax attributable to owners of the Company derived in accordance with Australian Accounting Standards
Net tangible asset backing per share	Total equity less intangible assets divided by ordinary shares at the end of the period adjusted for treasury shares
Other underwriting expenses ratio	Other underwriting expenses expressed as a percentage of net earned premium
Past due loans	Loans outstanding for more than 90 days
Payout ratio – cash earnings	Ordinary shares (net of treasury shares) at the end of the period multiplied by the ordinary dividend per share for the period divided by cash earnings
Payout ratio – net profit after tax	Ordinary shares (net of treasury shares) at the end of the period multiplied by the ordinary dividend per share for the period divided by profit after tax



Profit after tax from functions	The net profit after tax for the Insurance, Banking & Wealth and New Zealand business lines
Return on average shareholders' equity	Net profit after tax divided by average equity attributable to owners of the Company.  Averages are based on monthly balances over the period. The ratio is annualised for half years
Return on average total assets	Net profit after tax divided by average total assets. Averages are based on beginning and end of period balances. The ratio is annualised for half years
Return on Common Equity Tier 1	Net profit after tax adjusted for dividends paid on capital notes divided by average Common Equity Tier 1 Capital. Average Common Equity Tier 1 Capital is based on the monthly balance of Common Equity Tier 1 Capital over the period. The ratio is annualised for half years
Total capital ratio	Total capital divided by the Prescribed Capital Amount for Life and General Insurance, or total risk-weighted assets for the Bank, as defined by APRA
Total operating expense ratio	Total operating expenses (acquisition and other underwriting expenses) expressed as a percentage of net earned premium
Total risk-weighted assets	Bank credit risk-weighted assets, off-balance sheet positions and market risk capital charge and operational risk charge, as defined by APRA
Treasury shares	Ordinary shares of Suncorp Group Limited that are acquired by subsidiaries



#### Disclaimer

This report contains general information which is current as at 3 August 2017. It is information given in summary form and does not purport to be complete.

It is not a recommendation or advice in relation to the Group or any product or service offered by Suncorp or any of its subsidiaries. It is not intended to be relied upon as advice to investors or potential investors, and does not take into account the investment objectives, financial situation or needs of any particular investor. These should be considered, with or without professional advice, when deciding if an investment is appropriate.

This report should be read in conjunction with all other information concerning Suncorp filed with the Australian Securities Exchange (ASX).

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Suncorp undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date of this report (subject to ASX disclosure requirements).



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